

CITY OF HARVARD

BUDGET

FY2017/2018

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**CITY OF HARVARD
OFFICE OF THE MAYOR**

**Michael P. Kelly
Mayor**

Municipal Building • 201 Diggins Street
P.O. Box 310 • Harvard, Illinois 60033
815-943-6468 • Fax 815-943-4556
e-mail: mayor@cityofharvard.org

April 30 2017

Dear Members of the City Council:

It is my pleasure to present to you a balanced budget for Fiscal Year 2017/2018. Our City officials and staffing have worked through the challenges of balancing the need for municipal services and the requirement to operate within the constraints of our budget. In a State that is unable to even pass a budget, let alone submit a balanced budget, the ability to maintain good stewardship and management of City labor, material, equipment, and services ensures our City is a shining example of good fiscal responsibilities to our residents and employees.

The City of Harvard has some significant challenges and lofty goals to accomplish in the short and long term future. To accomplish these goals will require an active City Council ready to take on the challenge to propel our City forward with new focus for our future. Areas of concern are our failing infrastructure, sparking growth in our residential and industrial sectors, promotion of tourism & agritourism, and modernizing our tools to perform our daily tasks and communicate more efficiently with our residents.

Our infrastructure is aging and needs addressing. Our Waste Water Treatment Facility must be replaced to allow us to meet future demand and to bring more modern technology to use in the treatment of our waste water. Our sidewalks and streets are crumbling and we need to formulate and put into action a plan to address. Our treebanks have been devastated, losing hundreds of trees to the Ash Borer Beetle.

Our residential growth has been stagnant for years, and we need review options and put into action a plan to spark growth and attract new development.

Harvard is one of a few communities that has an Enterprise Zone which will help us to attract new commercial and industrial growth. The private public partnership of the HEDC, and the not-for-profit Harvard Chamber of Commerce and Industry need to work cooperatively with the help of the City of Harvard to promote expansion of current business, attract new businesses, and promote tourism to grow our tax base and bring new jobs to our City.

City government needs to be more proactive in our communication and engagement of our residents. We need to look at instituting programs which will promote home ownership, civic pride, and community spirit. Our Parks and Recreation needs to provide additional new programming.

We will need to revise our computer systems to a more modern, supported, and feature filled software that permits us to be more versatile in how we interact with our residents and commercial water customers.

We need to rewrite our zoning code book with the help of CMAP, to bring our code book up to current standards which will bring it in line with our growth plan which will dictate how Harvard will grow over the next 30 years.

We will need to set short term and long term goals which will shape our financial picture for the coming years. We will need to institute a capital improvement plan and set into motion plans to build a new police station, cultural center, and revitalization of our street scape along the US 14 commercial corridor.

These things are lofty projects to consider while we are budget constrained. However, the time has come to begin the preparation and planning for a vision of Harvard that is vibrant and growing. We will need to formulate multisource funding strategies which will help us realize these projects to fruition in the coming years. I welcome the opportunity to work closely with you to put into a motion the steps necessary to create a renewed Harvard which attracts builders, residents, and tourists to the City we call home.

Sincerely,

City of Harvard

Michael P. Kelly

Mayor

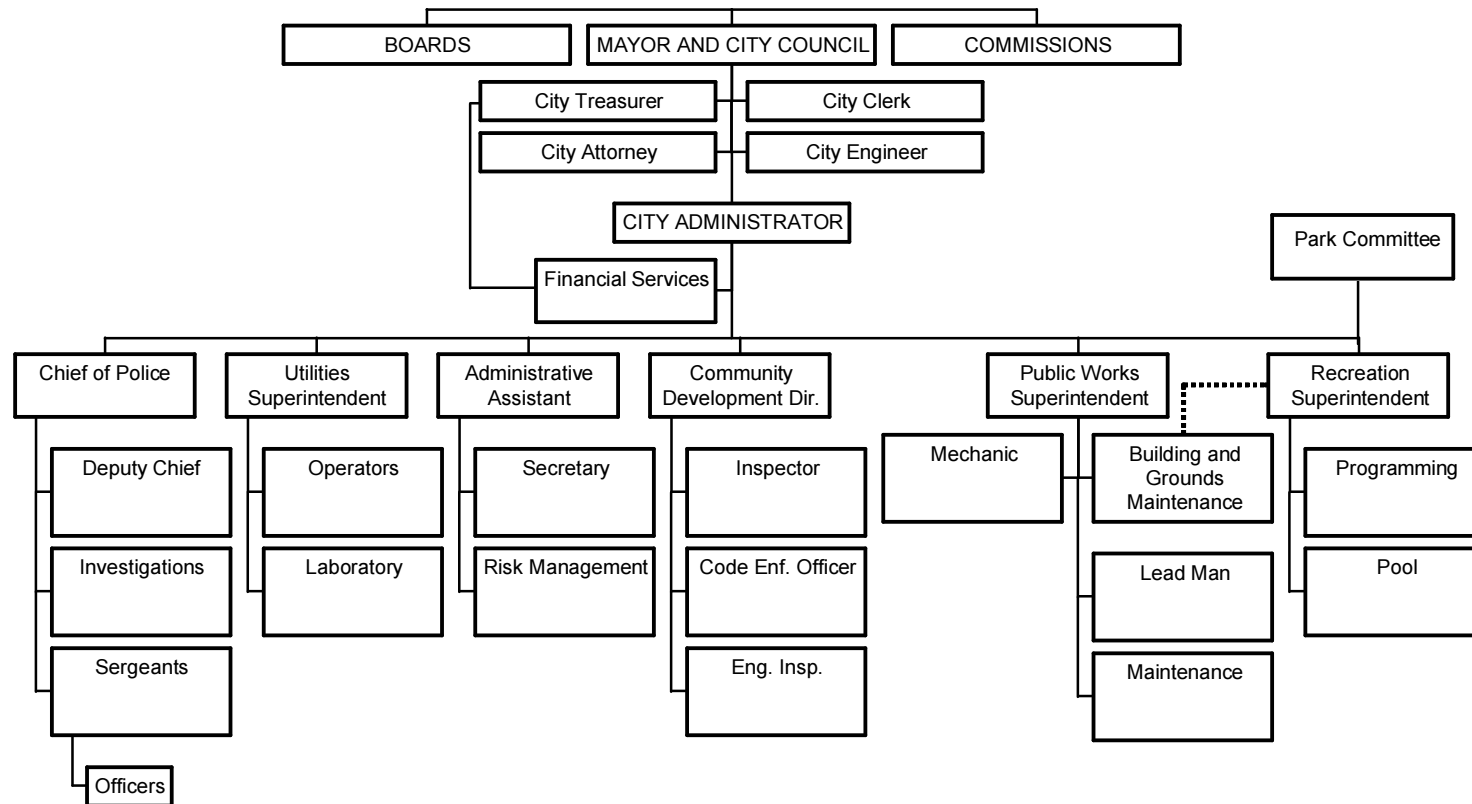
CITY OF HARVARD
PERSONNEL SUMMARY

4

TOTAL PERSONNEL

<u>DEPARTMENT</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>FY 16/17</u>	<u>FY 17/18</u>
ADMINISTRATION:					
City Administrator	1	1	1	1	1
Administrative Assistant	1	1	1	1	1
Bookkeeper	1	1	1	1	1
Clerk	1	1	1	1	1
DEPARTMENT TOTAL:	4	4	4	4	4
PUBLIC WORKS:					
Superintendent	1	1	1	1	1
Foreman	1	1	1	1	1
Mechanic	1	1	1	1	1
Maintenance Worker	3	3	3	3	3
Maintenance - Part Time	5	6	7	7	7
DEPARTMENT TOTAL:	11	12	13	13	13
UTILITY DEPARTMENT:					
Superintendent	1	1	1	1	1
Utility Operators	3	3	3	3	3
Utility Clerk	1	1	1	1	1
DEPARTMENT TOTAL:	5	5	5	5	5
BUILDING DEPARTMENT:					
Community Development Director	1	1	1	1	1
Building and Zoning Inspector	0	0	0	0	0
Code Enforcement Officer	1	1	1	1	1
DEPARTMENT TOTAL:	2	2	2	2	2
POLICE DEPARTMENT:					
Chief	1	1	1	1	1
Deputy Chief	1	1	1	1	1
Sergeant	2	2	2	3	3
Officer	13	14	13	12	12
Officer - Part Time	0	1	1	1	1
Dispatcher CSO	5	5	5	5	1
Dispatcher - Part Time	2	2	2	2	0
Records Clerk	1	1	1	1	1
Crossing Guard - Part Time	2	2	2	2	2
DEPARTMENT TOTAL:	27	29	28	28	22
PARKS/REC:					
Superintendent/Maintenance	1	2	2	2	2
Maintenance - Part Time	8	6	8	6	6

CITY OF HARVARD



Date: March 30, 2017

From: Dave Nelson, City Administrator

Re: Budget Proposal

To: Mayor
Finance Committee
City Council

Mayor, Committee, and City Council:

The City continues to see stability in our financial situation. Although we have not fully recovered from the 2008-2009 fiscal crisis we continually improve, albeit in small increments. The City is still being starved from outside investments and those investments are vital to continued fiscal health. However there will be opportunities on the horizon that will expand the local economy. The City's investments in the Enterprise Zone and the Harvard Economic Development Corporation will produce long term economic impact. Whatever we feel the long term circumstance to be the State of Illinois will certainly influence those business decisions. Nothing has really changed in Springfield since last year except that everyone appears to be even more entrenched in their views.

There are several unknowns in Springfield that will keep our decision making in a limbo and knowns that will dictate:

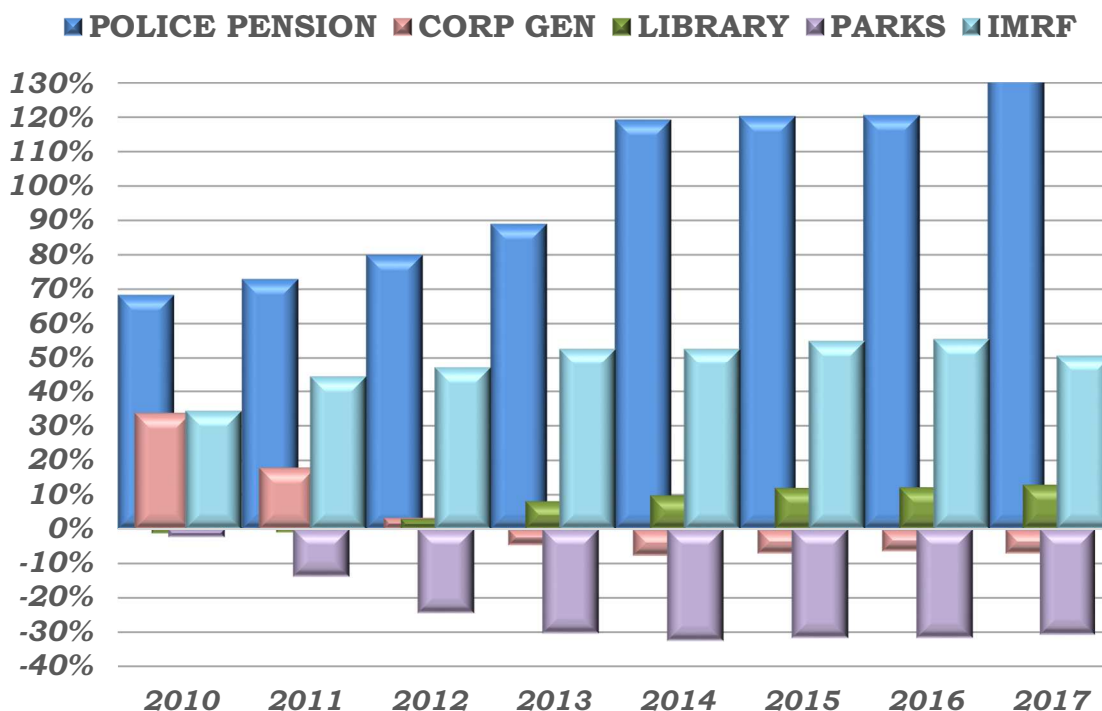
- There is no state budget and it begs the question about what will happen with our revenue stream.
- Every day, it seems, there is legislation filed in Springfield that will affect our bottom line.
- The City's pension obligation appears to have stabilized at the higher levels but will that stability be long term?
- The tax burden increases on our residents and businesses.

The State's fiscal mess continues to bog down long term and short term financial decisions, but we must continue to be resourceful. The very backbone of how Illinois does its business has not changed during the fiscal cycle and it appears unlikely any changes will be made, but if changes are made it will change our financial structure. Whether these changes will be good or bad will remain a mystery, and only adds to the uncertainty of our decision making.

Even in this budget we continue to be conservative, but if the State of Illinois makes drastic changes in the financial structure, we must be prepared to remain nimble and respond accordingly.

Revenue is estimated to grow this year at rate of below inflation. We have seen modest increases in property tax but the local property values have still not rebounded from years past. At least this year we have seen an increase even as modest as it is. Due to the fact that property values have not increased it has forced reductions in the Parks, NISRA and Corporate General Funds because these funds are capped in terms of the overall property tax rate. Further, the past practice of keeping the levy flat is producing decreases in our property tax income that forces further reductions. Without any new investment in the local economy, the prospects for increases in current revenue is bleak.

PROPERTY TAX INDEX



The previous chart shows an index with a base year of 2006 and shows the increase by percentage of each fund listed. As you can see the majority of property tax is going towards the pension funds. Less and less of this revenue actually goes towards any service provided to the citizens. An additional chart in this document reflects those trends.

Income tax has taken a downward cycle which is a direct reflection on the State of Illinois economy and the simple fact that the state cannot agree on a financial direction to take. Hopefully, this situation will be rectified this year.

Sales tax continues to grow at a higher rate than inflation, but the last year it seems to be stabilizing with minor growth opportunities. The City needs to work with the Harvard Economic Development Corporation to bolster the commercial base of our economy.

Utility taxes are seeing reductions every year and are not becoming a very reliable revenue source. This of course is in direct correlation of business investment in our economy, and population loss.





I would like to make several recommendations concerning future budgets and future financial considerations.

- Continue review and implement a capital improvement plan in the Corporate General fund so that we may establish our financial goals.
- Continue review of the five year capital improvement plan in the Water and Sewer fund. This type of planning, regardless of financing options, will only benefit our community. Set up a separate fund that only the City Council can authorize spending from.
- Hire a land planner to help in our efforts to build a police station
- Replace the current salt shed
- Consolidate the park and pool fund.
- Close out TIF South as its goals have been reached.

- Implement Vehicle Stickers and use proceeds for sidewalks and roads.
- Conduct a financial and general strategy workshops to set our goals, and legislative priorities. In order for this to be meaningful the facilitator should be outside of our organization.
- Accumulate \$1,250,000 in cash reserves (three months cash flow) to offer future financial stability.
- Meet with all department heads for a review of all services that they provide
- Set minimum staffing levels in all departments and place in ordinance or resolution form.
- Formulate a policy on donations for water and sewer charges, so that 100% donations are not encouraged.
- Establish a social media presence

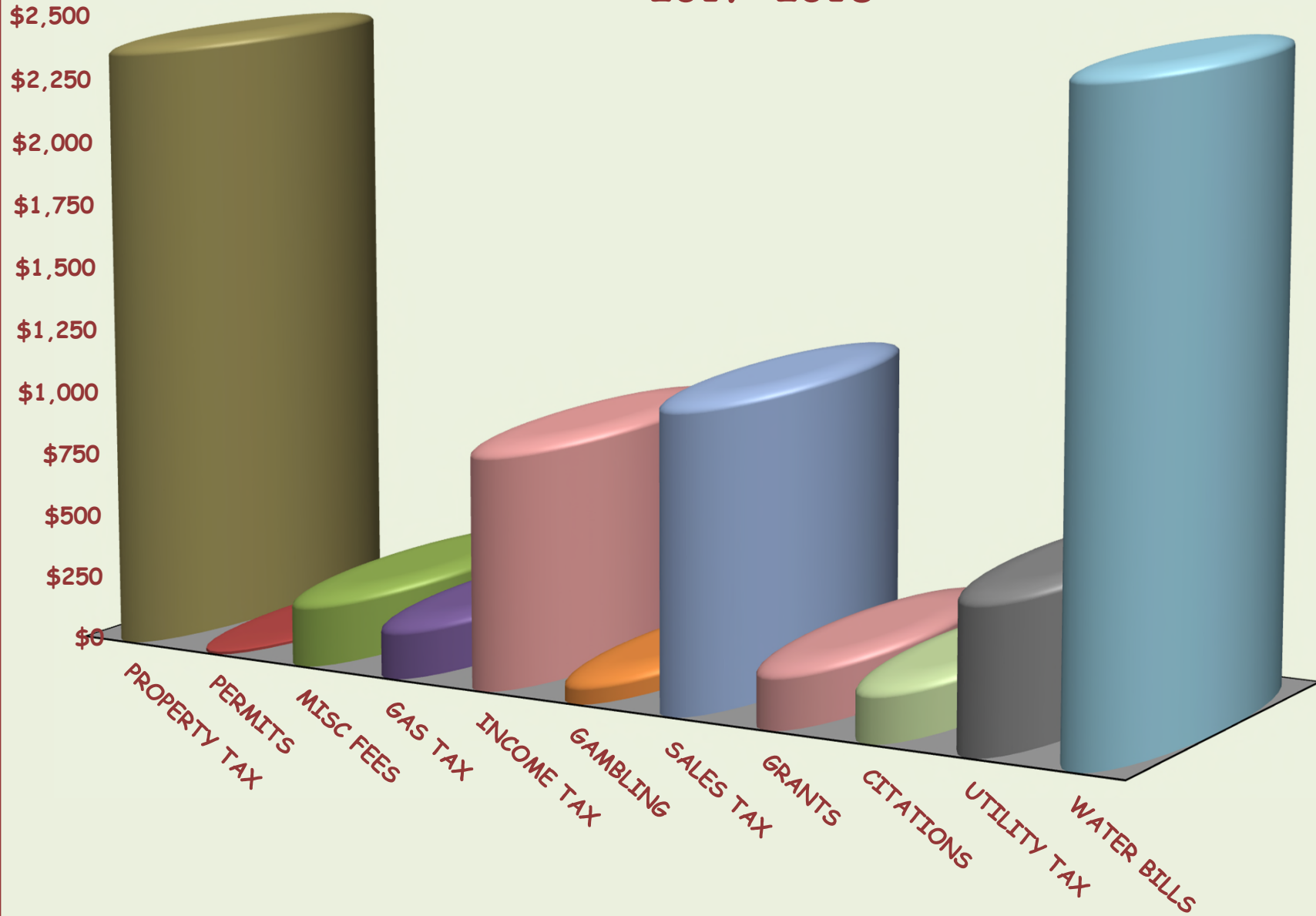
The biggest challenge that we still face is the financial stability of our operations in the Corporate General Fund. The State of Illinois plays such a vital role in our stability that makes this challenge a difficult one to manage. We must continue to be diligent in our spending practices

DN

CITY OF HARVARD REVENUE

2017-2018

\$ THOUSANDS



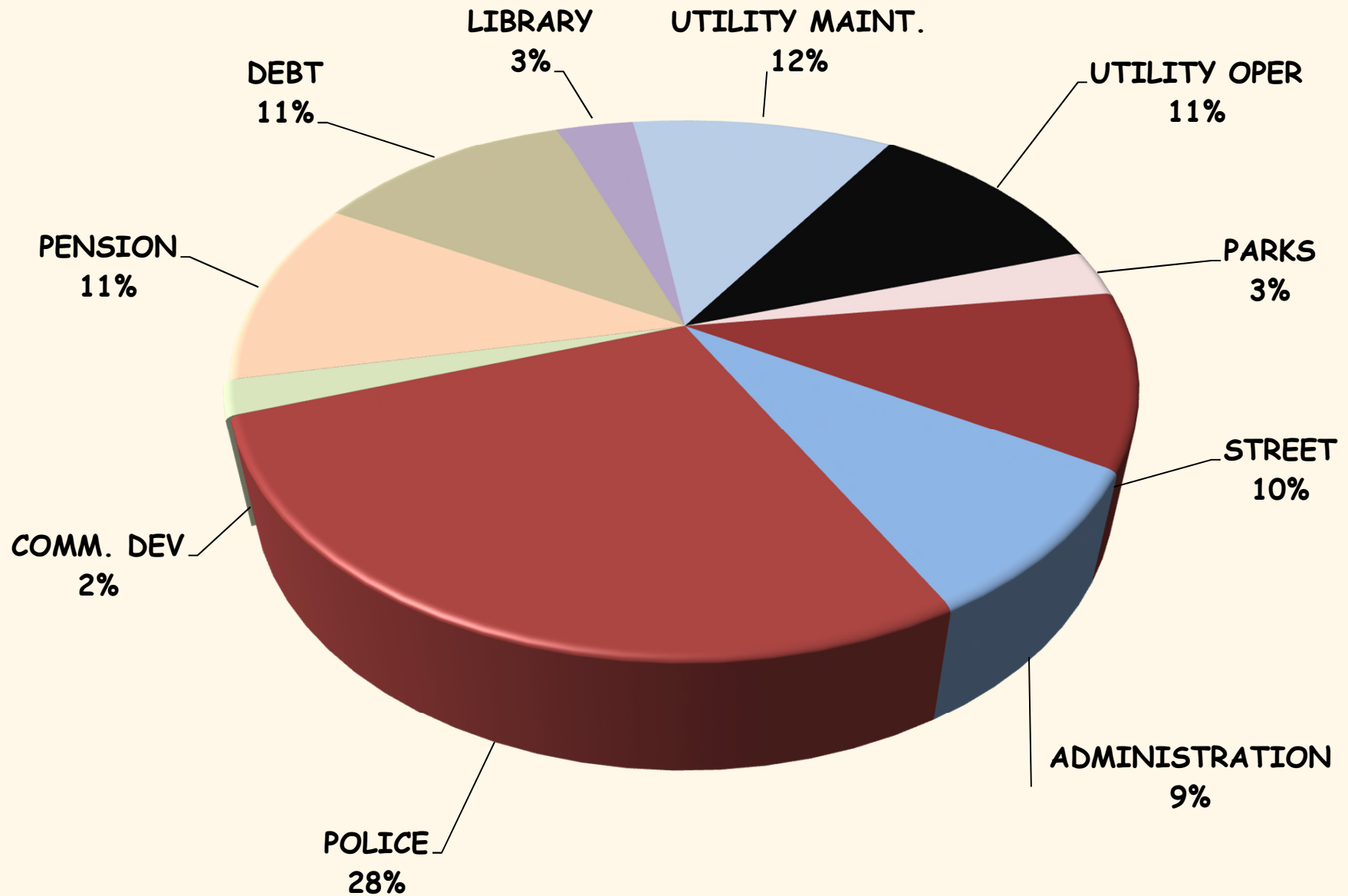
GENERAL FUND REVENUE ESTIMATES

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PROPERTY TAXES GENERAL	\$ 417,000.00	\$ 420,000.00	\$ 430,000.00
TRANSFER FROM AUDIT FUND	\$ 32,000.00	\$ 36,500.00	\$ 40,000.00
TRANSFER FROM POLICE PROTECTION FUND	\$ 572,000.00	\$ 580,000.00	\$ 600,000.00
TRANSFER FROM ROAD AND BRIDGE FUND	\$ 83,000.00	\$ 84,000.00	\$ 84,000.00
INCOME TAXES	\$ 935,250.00	\$ 965,000.00	\$ 940,000.00
USE TAX	\$ 183,000.00	\$ 220,000.00	\$ 235,000.00
MUNICIPAL SALES TAXES	\$ 1,120,000.00	\$ 1,153,000.00	\$ 1,190,000.00
VIDEO GAMING TAX	\$ 60,000.00	\$ 85,000.00	\$ 108,000.00
REPLACEMENT TAXES	\$ 82,000.00	\$ 90,000.00	\$ 90,000.00
LIQUOR LICENSE/GENERAL LICENSE	\$ 50,000.00	\$ 70,000.00	\$ 50,110.00
CONTRACTORS LICENSE	\$ 11,000.00	\$ 11,000.00	\$ 10,000.00
BUILDING PERMITS	\$ 65,000.00	\$ 30,000.00	\$ 20,000.00
HEALTH INSURANCE REIMBURSEMENTS	\$ 40,000.00	\$ 36,000.00	\$ 37,000.00
POLICE REIMBURSEMENTS	\$ 85,000.00	\$ 85,000.00	\$ 63,000.00
DUI FINES	\$ 5,000.00	\$ 5,000.00	\$ 6,000.00
POLICE FINES	\$ 215,000.00	\$ 225,000.00	\$ 220,000.00
WATER UTILITY TAX	\$ 110,000.00	\$ 100,000.00	\$ 105,000.00
ELECTRIC TAX	\$ 330,000.00	\$ 310,000.00	\$ 300,000.00
HOTEL MOTEL TAX	\$ 15,000.00	\$ 16,000.00	\$ 16,000.00
NATURAL GAS TAX	\$ 130,000.00	\$ 125,000.00	\$ 100,000.00

GENERAL FUND REVENUE ESTIMATES

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
TELEPHONE TAX	\$ 202,000.00	\$ 190,000.00	\$ 185,000.00
ZONING HEARING & PLATTING FEES	\$ 5,000.00	\$ 5,000.00	\$ 3,000.00
CABLE FRANCHISE FEES	\$ 50,000.00	\$ 58,000.00	\$ 62,000.00
MINING FEES			
ESCROW FROM DEVELOPERS	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00
CAP IMPROVEMENT DONATIONS			
GARBAGE STICKERS	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
DONATIONS/EVENTS	\$ 15,000.00	\$ 50,000.00	\$ 150,000.00
SURPLUS PROPERTY	\$ 5,000.00	\$ 10,000.00	\$ 7,500.00
INTEREST	\$ 3,600.00	\$ 6,000.00	\$ 10,000.00
MISCELLANEOUS	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00
GRANTS	\$ 6,000.00	\$ 14,000.00	\$ 4,000.00
RECEIPT OF RENT	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
PARKING FEES	\$ 115,000.00	\$ 115,000.00	\$ 115,000.00
CASH ON HAND	\$ 45,000.00	\$ 45,000.00	\$ 42,000.00
TOTAL	\$ 5,040,350.00	\$ 5,183,000.00	\$ 5,262,110.00

CITY OF HARVARD EXPENSES



ADMINISTRATION DEPARTMENT

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PERSONNEL SALARIES			
OFFICIALS	\$ 111,768.04	\$ 114,200.00	\$ 117,000.00
CLERICAL	\$ 81,278.13	\$ 83,500.00	\$ 86,000.00
OVERTIME CLERICAL	\$ 1,000.00	\$ 500.00	\$ 500.00
 RELATED EXPENDITURES			
HEALTH INSURANCE	\$ 65,000.00	\$ 87,000.00	\$ 71,000.00
TRAINING/SEMINARS	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
EXPENSE ACCOUNT MAYOR	\$ 1,800.00	\$ 1,800.00	\$ 1,800.00
CLERKS TRAINING			
TRAVEL EXPENSE	\$ 100.00	\$ 100.00	\$ 5,000.00
 CONTRACTUAL & COMMODITIES			
ATTORNEY FEES	\$ 55,000.00	\$ 55,000.00	\$ 60,000.00
PROFESSIONAL FEES/AUDITORS	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
ENGINEERING FEES	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
PRINTING	\$ 4,500.00	\$ 1,500.00	\$ 1,500.00
BUILDING MAINTENANCE	\$ 72,000.00	\$ 50,000.00	\$ 60,000.00
SERVICE AGREEMENT	\$ 8,500.00	\$ 8,500.00	\$ 8,500.00
EQUIPMENT MAINTENANCE	\$ 10,000.00	\$ 10,000.00	\$ 8,000.00
OFFICE SUPPLIES	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
POSTAGE	\$ 4,500.00	\$ 5,000.00	\$ 5,000.00
DUES & SUBSCRIPTIONS	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00
PUBLIC NOTICES	\$ 3,000.00	\$ 4,500.00	\$ 5,500.00
ZBA PUBLICATIONS	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
TELEPHONE	\$ 13,000.00	\$ 12,000.00	\$ 4,000.00
CITY HALL PAYMENT/PRINCIPAL	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
GARBAGE STICKERS	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00

ADMINISTRATION DEPARTMENT

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
CAPITAL OUTLAY			
MISCELLANEOUS	\$ 6,500.00	\$ 6,500.00	\$ 4,000.00
INTEREST EXPENSE	\$ 28,000.00	\$ 22,000.00	\$ 22,000.00
NEW EQUIPMENT	\$ 8,000.00	\$ 15,000.00	\$ 8,000.00
ECONOMIC DEVELOPMENT	\$ 45,000.00	\$ 65,000.00	\$ 65,000.00
EVENTS COMMITTEE	\$ 15,000.00	\$ 50,000.00	\$ 125,000.00
CAPITAL IMPROVEMENT			
CITY COUNCIL CONTINGENCY	\$ 2,953.83	\$ 924.00	\$ 3,070.00
	\$ -		
OPERATING TRANSFERS/CORPORATE GENERAL			
TRANSFER OUT POOL	\$ 50,400.00	\$ 56,876.00	\$ 77,000.00
TRANSFER OUT RTA	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
TRANSFER TO PARK FUND	\$ -		
TRANSFER TO INSURANCE FUND	\$ 163,000.00	\$ 153,000.00	\$ 144,000.00
TRANSFER TO FICA FUND	\$ 200,000.00	\$ 177,000.00	\$ 184,000.00
TRANSFER TO IMRF FUND	\$ 155,000.00	\$ 128,000.00	\$ 117,000.00
TO DOWNTOWN TIF	\$ 95,000.00	\$ 150,000.00	\$ 315,000.00
TOTAL	\$ 1,324,800.00	\$ 1,382,400.00	\$ 1,622,370.00



City of Harvard Public Works Department

Jim Kruckenberg
Superintendent

**TO: Mayor Kelly & City Council
Dave Nelson**

From: Supt. Jim Kruckenberg

Proposed 2018 Budget

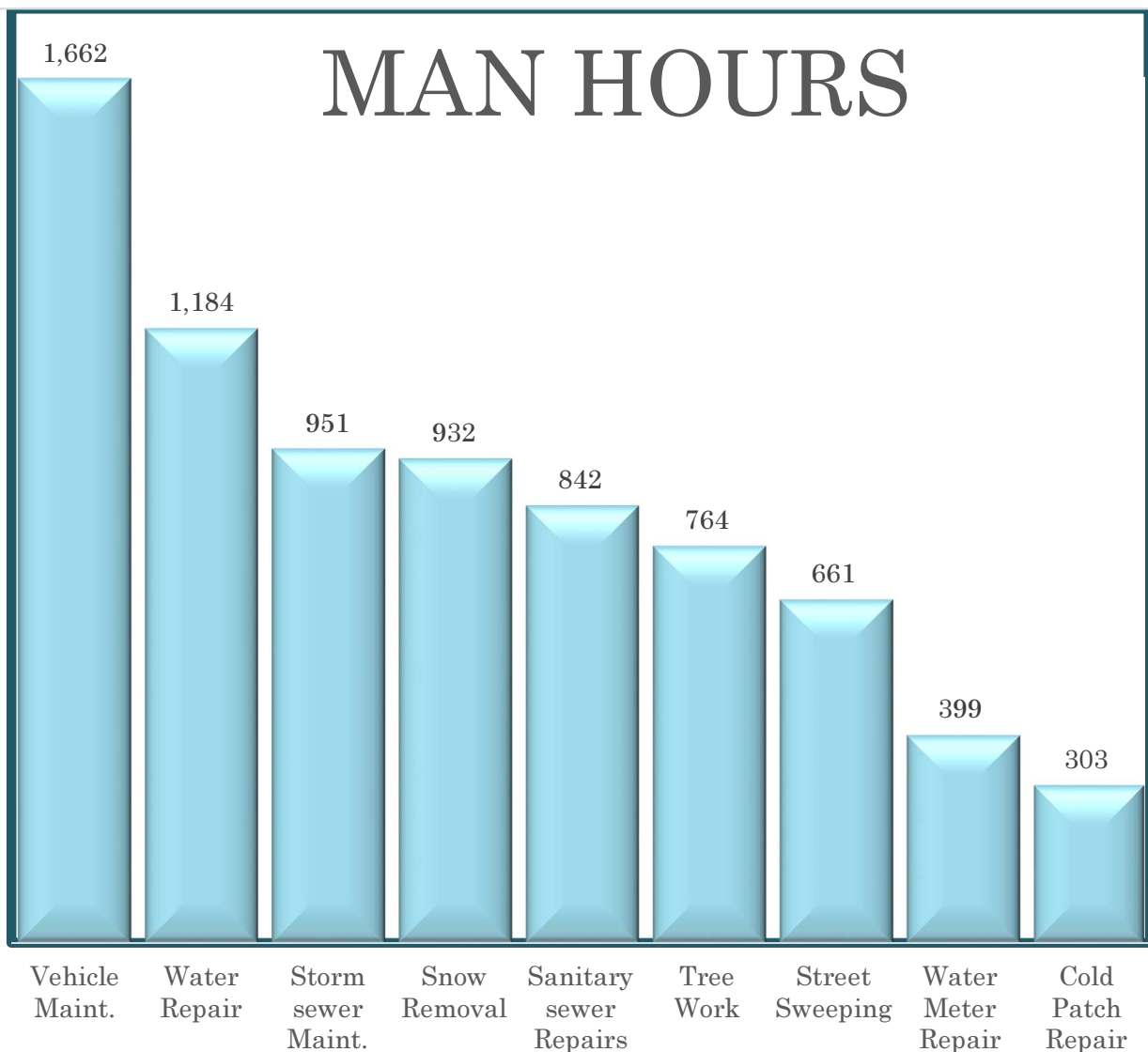
As always, the Public Works Department strives to hold down costs and operate in a conservative fiscal manner, all the while providing the same high level of service the community has come to expect.

Personnel

Public Works Department consists of 5 full time employees, one of those is the City mechanic. While the total number of employees has been reduced in the past ten years, our responsibilities and area of service has increased, and like all departments, we are doing more with less. A strategy that has allowed the department to continue to function efficiently is the use of part-time summer help and snow birds. The addition of summer personnel, gives us a big boost in manpower during the spring and summer construction season. I believe that maintaining the seasonal part time help is a conservative and sensible way to budget personnel funding. Summer help is limited to 600 hours per person, and snow birds are limited to a total of 400 hours.

Man hour breakdown

The graph below is a breakdown of the hours spent on the main tasks from the past year. The graph represents our primary tasks that account for approximately 70% of the total man-hours available for work in 2016. The vehicle maintenance column is mainly our mechanics' hours, but also includes hours spent on the off season sweeper maintenance; the mechanic maintains all city vehicles including police department squad cars, as well as assists maintenance personnel as needed. Water system and storm sewer repairs account for a major part of our work load, along with water meter, sanitary sewer repairs, street sweeping, snow removal and tree work. I included snow removal in this chart just to illustrate the hours spent on this task in a relatively short winter season. The remaining man hours are spent repairing streets, repairing lights, replacing signs, and other miscellaneous tasks.



Contractual Services

- **Vehicle Maintenance:** Vehicle maintenance line remains the same. Our preventative maintenance program is paying off by keeping our vehicles in good working order and minimizing repair costs. However, our vehicles are getting older, and we should consider a replacement schedule.
- **Street Light Maintenance:** We maintain all downtown lights as well as lighting for three subdivisions. Other areas are maintained by Com Ed.
- **Tree Work:** We would like to continue to do proactive trimming. We are beginning to get a handle on Ash tree removals, although there are still ash trees that will eventually need to be removed.

Storm Sewer Maintenance

Storm sewer work keeps us busy every year, and will continue to do so. Most of that work is for repairing or replacing old and deteriorated basins, tiles and frames. We will continue expedite storm sewer repairs as quickly as our schedule allows. Collapsed sewers tend to leave holes in the streets, allow for flooding, and create unsafe conditions.

Sanitary Sewer Maintenance

Sanitary maintenance includes cleaning and televising mains and replacing or repairing manholes. Cleaning and televising allows us to determine the pipe condition as well as identifying points of infiltration.

Water Main Maintenance

This account involves many items, including: water main pipe, repair clamps, fittings, copper service line, water main valves and vaults, and concrete or pavement repairs. We also want to have funds budgeted for emergencies such as main replacement and outside contractors if required. There is a long list of service lines and shut offs that are in need of repair, although we repair or replace quite a few each year, more are added as we find them.

New Equipment

In the past three years, we have replaced five salt spreaders and three snow plows. This year we would like to replace the last two plows. These plows are on the dump trucks and we have welded and repainted them as much as possible, but they are beyond their serviceable life. We are also asking to replace one 1994 ½ ton pick-up truck. If you look at this vehicle, I think you would agree we got all the good out of it. In Utility Department equipment, we have new water meters and MXU radio readers. Last year we replaced 65 water meters and over 300 MXU's. We are at the end of the life span for many of the radio readers, and need to keep updating with new readers.

Proposed New Equipment: Street Department

- \$24000 – 2 -11' Snow plows- for dump trucks
- \$20000 – 1 – ½ ton 2 wheel drive pick-up

Proposed New Equipment Utility Maintenance

- \$16,000 – Water meter replacement
- \$26,000 – MXU radio readers

Current Vehicles: Dump Trucks

Dump Trucks

#6- 1990 Ford	27yrs
#2- 2000 International	17yrs
#11- 2000 International	17yrs
#9- 2004 International	13yrs
#7- 2007 International	10yrs
#5- 2008 International	9yrs

Summary

As I submit the proposed Public Works budget, I am fully aware of the budgetary challenges the city faces. We are always looking to save the City money, without sacrificing service or jeopardizing the safety of our employees.

This past year was busy as usual for Public Works. We repaired or replaced 40 storm sewers, replaced 6 sanitary manholes repaired 20, and 22 water services were replaced. We installed 64 new water meters and over 315 water meter radio readers. Over 100 trees were removed, most of the removals were Ash trees infected with the Emerald Ash Borer. This work was in addition to all the routine tasks, odd jobs, emergency repairs, and scheduled maintenance chores we perform.

New equipment requested for the year include two 11' snow plows for our dump trucks and a half ton pick-up truck. The plows will replace two, 18 year old plows that are at the end of their useful life, and the truck replaces a 1994 pick-up that is wore out.

Our work throughout the year is scheduled on a priority basis in accord with available manpower, urgency, and budget constraints. The Public Works Department will always have an abundance of work to do and we strive do our best work, provide the best public service, and maintain a safe working environment for our workers, all while operating within our budget.

Respectfully,
Jim Kruckenberg
Supt. Public Works

STREET DEPARTMENT

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PERSONNEL			
SALARIES	\$ 282,000.00	\$ 288,000.00	\$ 303,000.00
OVERTIME	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
 RELATED EXPENDITURES			
HEALTH INSURANCE	\$ 50,000.00	\$ 73,000.00	\$ 77,000.00
TRAINING/SEMINARS	\$ 250.00	\$ 250.00	\$ 2,000.00
TRAVEL EXPENSE	\$ 150.00	\$ 150.00	\$ 150.00
UNIFORMS	\$ 2,500.00	\$ 2,650.00	\$ 3,000.00
 CONTRACTUAL SERVICES			
STREET LIGHT MAINT	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
PARKING LOT MAINTENANCE	\$ 60,000.00	\$ 60,000.00	\$ 30,000.00
VEHICLE MAINTENANCE	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00
BUILDING & GROUNDS MAINTENANCE	\$ 7,500.00	\$ 5,000.00	\$ 5,000.00
RADIO MAINTENANCE	\$ 500.00	\$ 500.00	\$ 500.00
TREE PLANTING/REMOVAL	\$ 40,000.00	\$ 50,000.00	\$ 35,000.00
SIDEWALK REPLACEMENT			
 COMMODITIES			
TOOLS	\$ 5,000.00	\$ 5,000.00	\$ 2,500.00
BARRICADES AND SIGN SUPPLIES	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
MATERIAL PURCHASES	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
TELEPHONE	\$ 3,200.00	\$ 3,400.00	\$ 3,500.00
ELECTRICITY	\$ 110,000.00	\$ 110,000.00	\$ 110,000.00
FUEL FOR BUILDING			
GAS, OIL, GREASE	\$ 35,000.00	\$ 25,000.00	\$ 20,000.00
STREET SIGNS	\$ 3,000.00	\$ 3,500.00	\$ 4,000.00
STREET DECORATIONS	\$ 4,000.00	\$ 4,000.00	\$ 2,000.00
MISCELLANEOUS/STREET SWEEPINGS	\$ 10,000.00	\$ 18,000.00	\$ 18,000.00
 CAPITAL OUTLAY			
NEW EQUIPMENT	\$ 36,000.00	\$ 35,500.00	\$ 44,000.00
 TOTAL	 \$ 708,600.00	 \$ 743,450.00	 \$ 719,150.00



HARVARD POLICE DEPARTMENT



**TO: Mayor Michael Kelly
Administrator David Nelson
City Council**

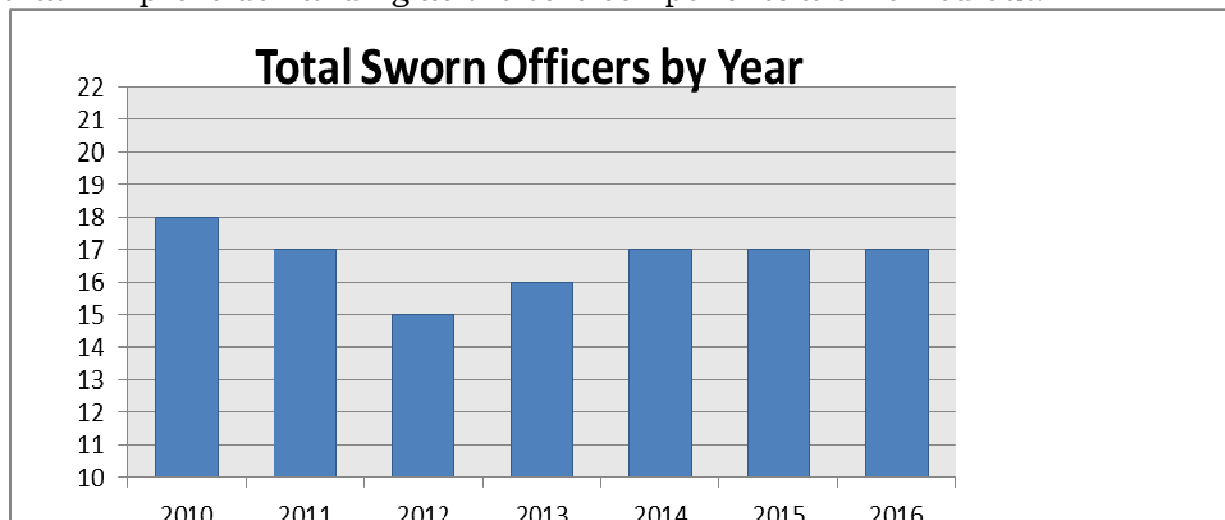
DA: March 20, 2017

FR: Chief Mark Krause

RE: 2017/18 Budget

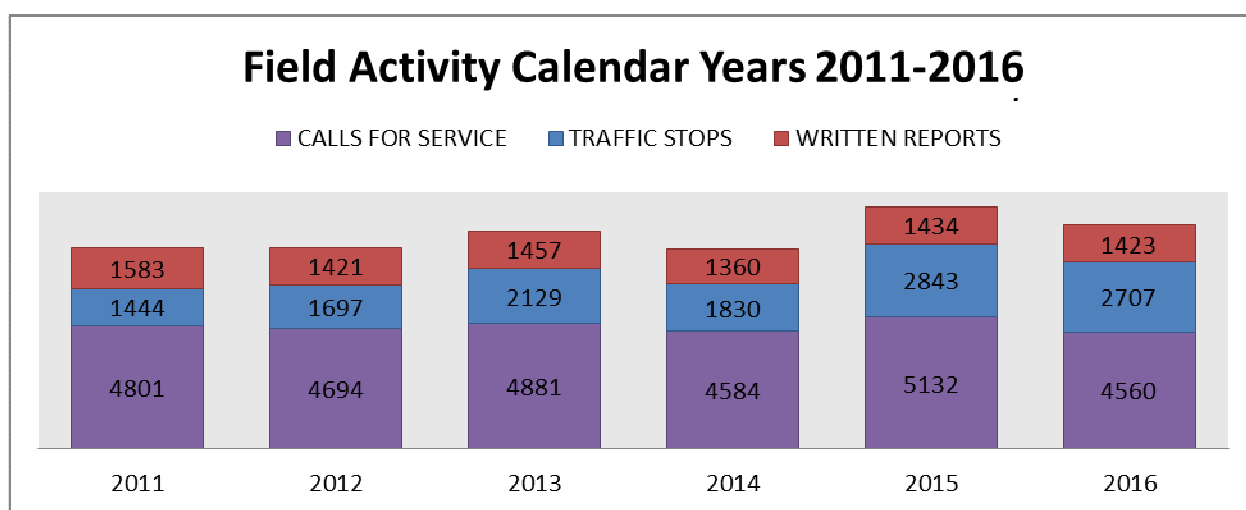
Modern policing presents a great deal of unique challenges and difficulties, but the realities of budgeting and planning often prove the most daunting. National events have highlighted and reinforced the need and demand for a police department that is not only capable to handle law enforcement tasks, but one that is likewise sensitive, responsive and collaborative with the community they serve. The Harvard Police Department aims to meet this mandate and demonstrates our commitment through our mission statement, *"to create a professional cooperative environment with the community to improve the quality of life for those we serve and protect by embracing the City of Harvard motto: "Winning with Teamwork".*

This past few years have seen quite a change at the Harvard Police Department; the department has remained at a higher manpower level than since 2012. As of March, 2017 we have seventeen full time officers; six have less than five years on. Our newer officers have been trained, coached and mentored and promise to be productive and effective members of the department. Ongoing training is always a challenge; recently the State is in the process of completing mandatory training cycles for police officers, a maneuver that will prove demanding as the core components are worked out.



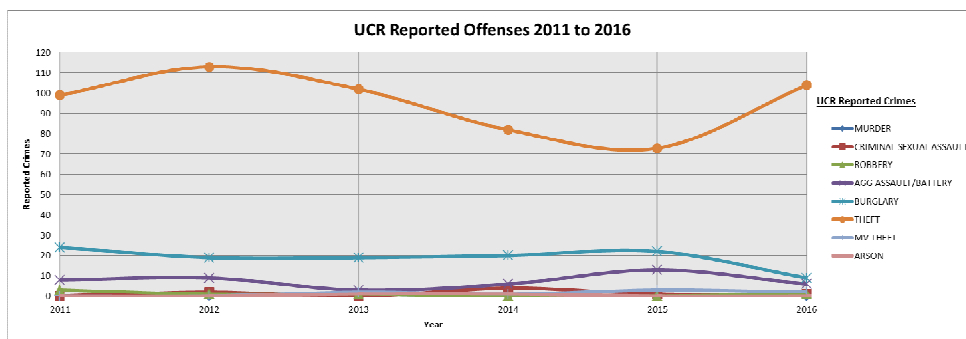
PERSONNEL

Based upon the City's population and Department of Justice reports, the City of Harvard should be staffed with twenty one full time sworn officers and maintain a full time staff of eleven. This fact means the police department is more reactive than proactive. Over the past couple of years, technology strategies and an increasing reliance upon the Police Assistant have been utilized to reduce the amount of time officers spend on the more mundane tasks, with an emphasis upon freeing up personnel so service levels can be mitigated as much as possible.

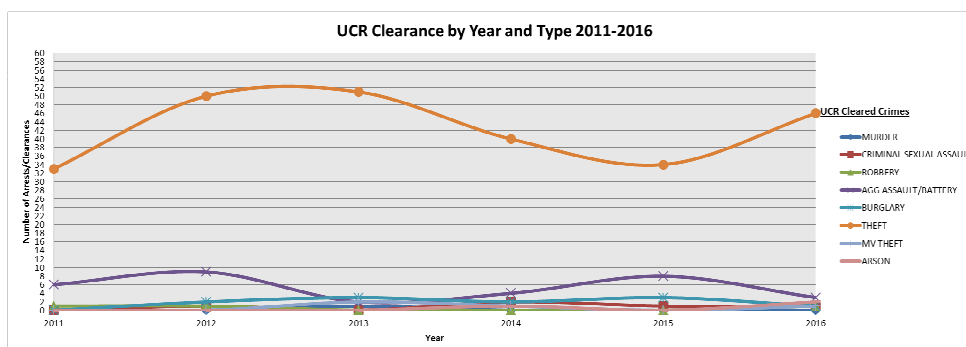


Since 2010, the Department's number of sworn personnel has dropped from a high of eighteen sworn to fifteen in 2012 and up to our current seventeen, where we've been since 2014. This decrease has led to proportional fluctuations in officers' self-initiated field activity; traffic stops have increased from 1697 in 2012 to a firm and trending increased total of 2707 for 2016, a 168% growth. Calls for service have remained fairly consistent, with a range between 4560 in 2016 and 5132 in 2015, reflecting an average of 4775 calls for service over the past five years. Written reports have also stayed fairly consistent, the result of an ongoing reliance upon in-car computers to dispose minor, non-criminal justice calls.

The closure of our Dispatch Center in December of 2016 has resulted in an appropriate and commensurate reduction under Clerical Salaries. The remaining two positions are our Records Clerk and Police Assistant, both of which share manning the front window of the Department during business hours.



During this same period, Uniform Crime Reporting (UCR) category crimes have been performing in cyclical and predictable fashion. Theft reports have always been the bulk of our reported offenses and the past few years have been no different. Retail thefts continue to push the offense number and number of arrests up; the main culprit has been thefts from Walmart and their numbers are reflective of their Loss Prevention efforts. It is noteworthy that officers have been using Non-Traffic Notice to Appear citations in lieu of custodial arrests for many retail thefts, a measure that frees up officer's time and Department resources.

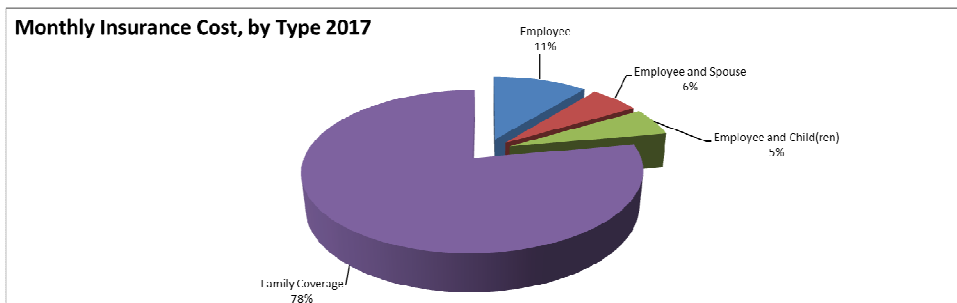


As a twenty four a day, seven day a week operation, scheduling has always been a struggle; couple this with training needs, vacation time and injuries and the result can be deleterious to ensuring and maintaining a high level of performance. Fortunately, additional manpower and new technology can generally reduce these impacts. Despite the fact I foresee no impending retirements this budget year, we have four officers with the appropriate amount of tenure and two of them will be within retirement age.

RELATED EXPENDITURES

The Department's Overtime budget has been reduced the past couple of years. A combination of Worker's Compensation reduction measures, such as the introduction of Tasers in 2015 and Body Cameras in 2016 with City incentives, with the expansion of the number of Officers in Charge, have worked well to mitigate officer injury and the need to hire back senior officers to cover shifts.

Insurance costs for the department have remained in line with real costs.



Health exams and Uniform costs remain consistent with last year.

The training budget has dropped as a result of utilizing online and lower cost training programs. It is noteworthy that Deputy Chief Bauman has been selected to attend, at no additional cost to the city, the prestigious FBI National Academy this fall.

The education costs are maintained at zero for the upcoming year. It is noteworthy that both Deputy Chief Bauman recently completed his M.B.A. on his own and Police Assistant Vest (Business Associates) will continue school next year, which is sure to benefit the city. Currently, fifteen officers have their Bachelor's Degrees and three have their Master's.

PROFESSIONAL FEES/DISPATCH SERVICES

With the closure of the Dispatch Center, this fee is a replacement and represents the Department's 13.8% share and partnership in the North East Regional Communications Center in McHenry.

CONTRACTUAL SERVICES

Equipment maintenance covers the copier fees and an agreement on our Livescan and our leased printer. The Livescan ensures we are compliant with current reporting guidelines for the State of Illinois. Our printer has allowed the department to scan documents and email them, as well as allows NERCOM to print material, saving the cost of postage, printing and ink from forwarding copies, as well as a need to frequently travel to McHenry, which has reduced the office supply line.

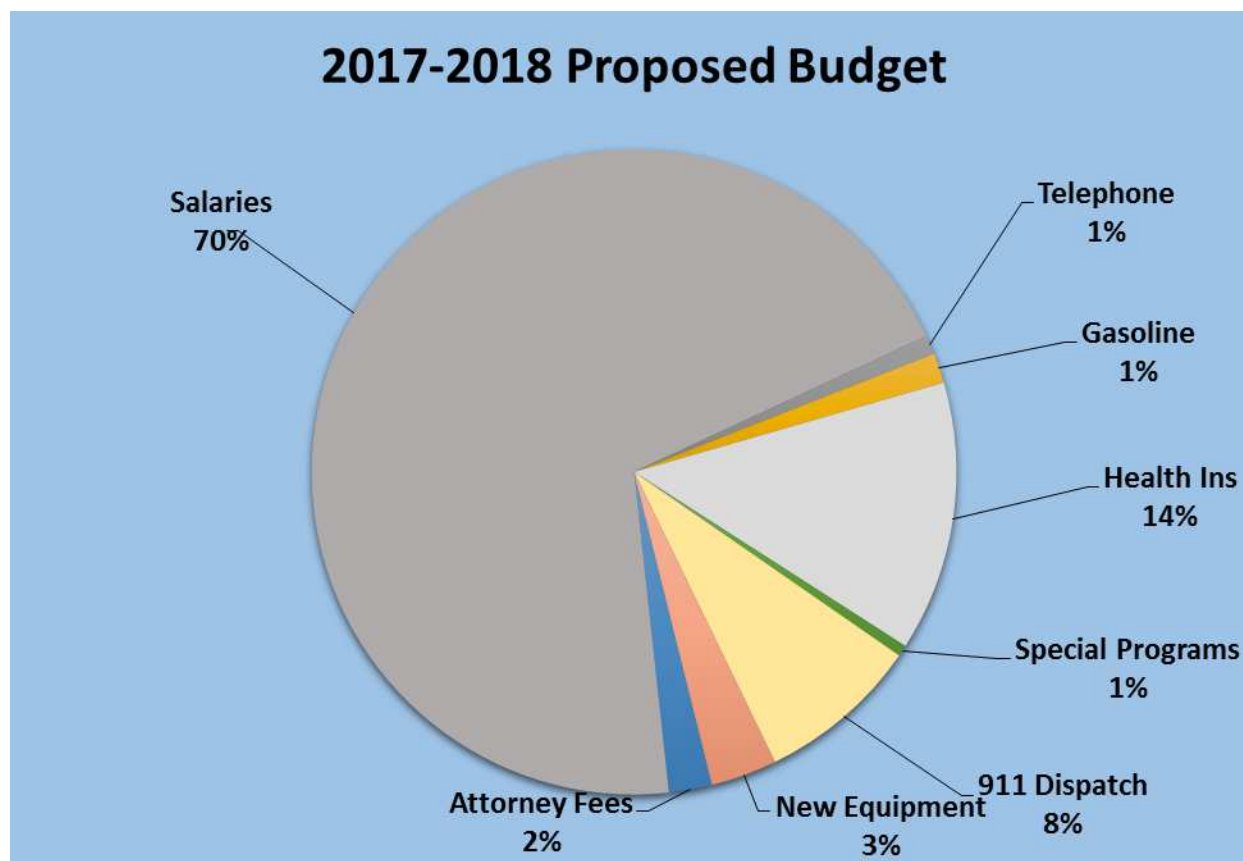
SPECIAL PROGRAMS

The Special Programs line has reflected the need for resources related to defensive tactics and Tasers. Milk Day cost is projected to remain the same.

CAPITAL OUTLAY/NEW EQUIPMENT

The new equipment line item reflects the cost for two replacement squad cars, to remain consistent with our rotation program. The budget also allows for updated video cameras and computers in the new squads, both of which need updating due to age and technological advancement.

Morrow Brothers Ford (Need 2)	Ford-Police Interceptor Sedan AWD	\$25,000.00
	Delivery	\$225.00
Panasonic CF-53 toughbook laptop		\$1,750.00
Keyboard upgrade (lighted keys)		\$250.00
Computer mount - Havis ****(Ford)		\$650.00
Computer Dock - Havis		\$800.00
Configuration Service		\$50.00
Pagles Design	Vinyl door wrap white - Laminated (Ford)	\$600.00
Pagles Design	Decals and installation	\$700.00
Morrow Brothers	**Car Equipment and set up	\$8,500.00
Provision	Squad Camera	\$4,500.00
SUBTOTAL		\$43,025.00 (\$88,000 for two)



Respectfully,

Mark Krause
Chief of Police

POLICE DEPARTMENT

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PERSONNEL			
OFFICERS	\$ 1,500,000.00	\$ 1,550,000.00	\$ 1,581,500.00
CLERICAL	\$ 345,000.00	\$ 350,000.00	\$ 114,000.00
CROSSING GUARDS	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
OVERTIME	\$ 270,000.00	\$ 260,000.00	\$ 220,000.00
RELATED EXPENDITURES			
HEALTH INSURANCE	\$ 400,000.00	\$ 410,000.00	\$ 310,000.00
HEALTH EXAMS	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
TRAINING/SEMINARS	\$ 9,500.00	\$ 7,000.00	\$ 3,500.00
EDUCATION			
UNIFORMS	\$ 20,500.00	\$ 20,500.00	\$ 18,500.00
CONTRACTUAL SERVICES			
ATTORNEY FEES	\$ 54,000.00	\$ 54,000.00	\$ 55,000.00
PROFESSIONAL FEES/DISPATCH			\$ 217,000.00
VEHICLE MAINTENANCE	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
EQUIPMENT MAINTENANCE	\$ 8,000.00	\$ 8,500.00	\$ 9,000.00
RADIO MAINTENANCE	\$ 4,000.00	\$ 4,000.00	\$ 1,500.00
ADVERTISING			
COMMODITIES			
AMMUNITION	\$ 6,500.00	\$ 6,500.00	\$ 3,500.00
MATERIAL PURCHASES/SUPPLIES	\$ 3,500.00	\$ 3,500.00	\$ 3,000.00
OFFICE SUPPLIES	\$ 8,500.00	\$ 5,000.00	\$ 5,000.00
INVESTIGATION/FILM	\$ 6,500.00	\$ 6,500.00	\$ 3,500.00
DUES/SUBSCRIPTIONS	\$ 2,200.00	\$ 2,200.00	\$ 2,200.00
TELEPHONE	\$ 11,500.00	\$ 12,500.00	\$ 10,640.00
GAS, OIL, GREASE	\$ 50,000.00	\$ 40,000.00	\$ 35,000.00
POLICE COMMISSION EXPENSE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00

POLICE DEPARTMENT

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
OTHER			
MISCELLANEOUS	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
SPECIAL PROGRAMS	\$ 8,000.00	\$ 8,000.00	\$ 8,500.00
CAPITAL OUTLAY			
NEW EQUIPMENT	\$ 72,000.00	\$ 85,000.00	\$ 88,000.00
DATA BASE			
TOTAL	\$ 2,810,700.00	\$ 2,864,200.00	\$ 2,721,340.00

COMMUNITY DEVELOPMENT DEPARTMENT

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
SALARIES	\$ 119,000.00	\$ 122,200.00	\$ 126,000.00
HEALTH INSURANCE	\$ 55,000.00	\$ 57,000.00	\$ 45,000.00
TRAINING	\$ 1,000.00	\$ 1,000.00	\$ 1,500.00
UNIFORM	\$ 750.00	\$ 750.00	\$ 750.00
VEHICLE MAINTENANCE	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
NUISANCE ABATEMENT	\$ 10,000.00	\$ 8,500.00	\$ 7,500.00
GAS, OIL, GREASE	\$ 2,500.00	\$ 2,000.00	\$ 2,000.00
CAPITAL OUTLAY			
NEW EQUIPMENT	\$ 6,500.00		\$ 15,000.00
TOTAL	\$ 196,250.00	\$ 192,950.00	\$ 199,250.00

SUMMARY OF GENERAL FUND

ADMINISTRATION

Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
\$ 1,324,800.00	\$ 1,382,400.00	\$ 1,622,370.00

DOLLAR CHANGE
\$239,970.00
17.36%

STREET

Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
\$ 708,600.00	\$ 743,450.00	\$ 719,150.00

DOLLAR CHANGE
(\$24,300.00)
-3.27%

POLICE

Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
\$ 2,810,700.00	\$ 2,864,200.00	\$ 2,721,340.00

DOLLAR CHANGE
(\$142,860.00)
-4.99%

COMMUNITY DEVELOPMENT

Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
\$ 196,250.00	\$ 192,950.00	\$ 199,250.00

DOLLAR CHANGE
\$6,300.00
3.27%

SUMMARY OF GENERAL FUND

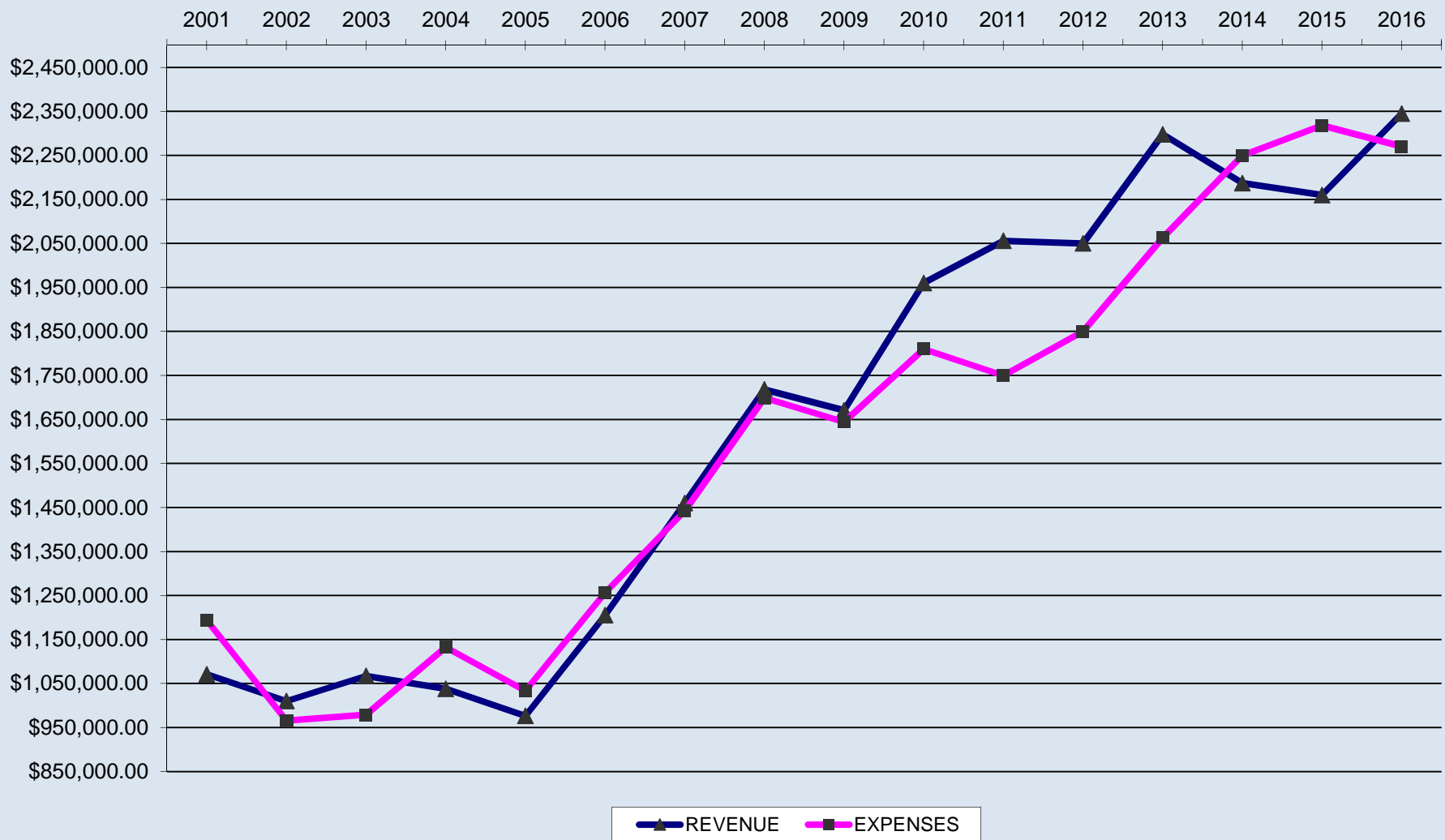
TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 5,040,350.00	\$ 5,183,000.00	\$ 5,262,110.00

DOLLAR CHANGE

\$79,110.00

1.53%

WATER OPERATIONS



WATER AND SEWER FUND REVENUE ESTIMATES

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
WATER BILLS	\$ 1,800,000.00	\$ 1,815,000.00	\$ 1,930,000.00
TAP ON PERMITS	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
SALE OF MATERIAL	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
PENALTIES	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00
PLUMBING PERMITS	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
MAINTENANCE CHARGE	\$ 310,000.00	\$ 310,000.00	\$ 310,000.00
MOVING CHARGE	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
UTILITY TAX	\$ 110,000.00	\$ 100,000.00	\$ 105,000.00
EPA LICENSE FEE	\$ 17,500.00	\$ 17,500.00	\$ 17,500.00
INTEREST	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
MISCELLANEOUS	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
WATER TOWER LEASE	\$ 32,164.00	\$ 33,134.00	\$ 34,212.00
WWTP FEE			
CASH ON HAND/CAPITAL IMPROVEMENT			
GRANT	\$ 1,500.00	\$ 1,500.00	\$ 4,000.00
BOND PROCEEDS			
TOTAL	\$ 2,339,164.00	\$ 2,345,134.00	\$ 2,468,712.00



2017/2018 Utility Department Budget

The Utility department has made many upgrades over the past several years, we have pulled and repaired two of our three wells, and painted one of the water towers, updated the wells and towers to the SCADA system for control and monitoring.

Our Lift Stations have been brought into the SCADA system and are now monitored in house for all alarms. This gives us capability of seeing what is in alarm not only by the computer monitor I can also log on with my phone and see what is in alarm and acknowledge the alarm then determine if we need to call an operator in to put eyes on the issue.

May of 2016, South Park lift station was updated from a dry pit to a wet well lift station with submersible pump, Route 14 lift station the pump and motors were updated, We will continue with updating Lift stations in the future as needed, this next budget year I will be upgrading the electrical wiring in our last two dry pits and a control panel in one of the wet wells.

We are in good shape with our wells and water towers, the next budget year Well #10 will be pulled for inspection, the water towers will be up for inspection and cleaning.

As everyone knows we are looking at updating our waste treatment plant mostly due to the age of the plant and outdated processes along with meeting regulatory requirements. I will to continue to maintain the plant and work within our NEPDES permit without violations to the best of my ability.

Over the past couple years I have been focusing on the processes of the plant that will remain in service along with the buildings after the expansion, This budget I would like to continue with some tuck pointing of the buildings and digester, update some of the lighting for safety and energy efficiency.

Future needs:

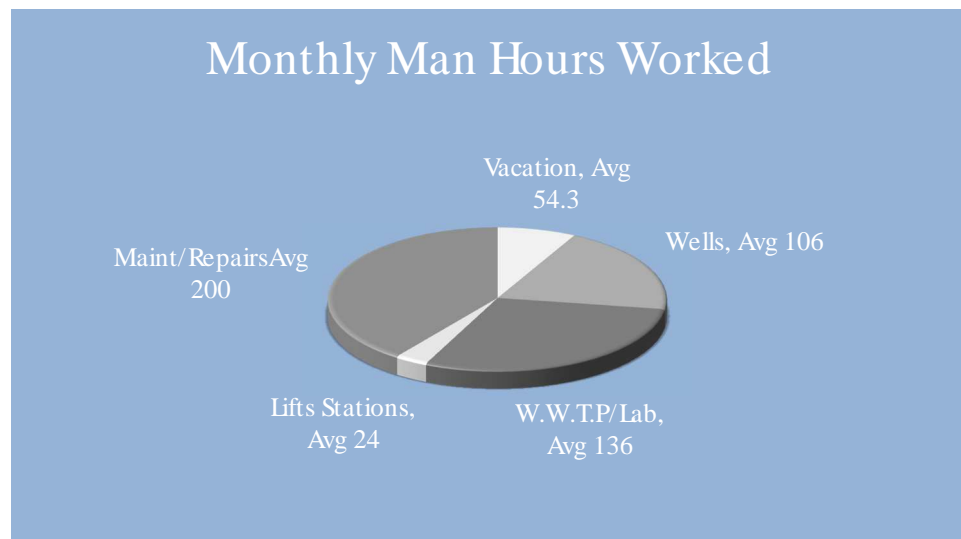
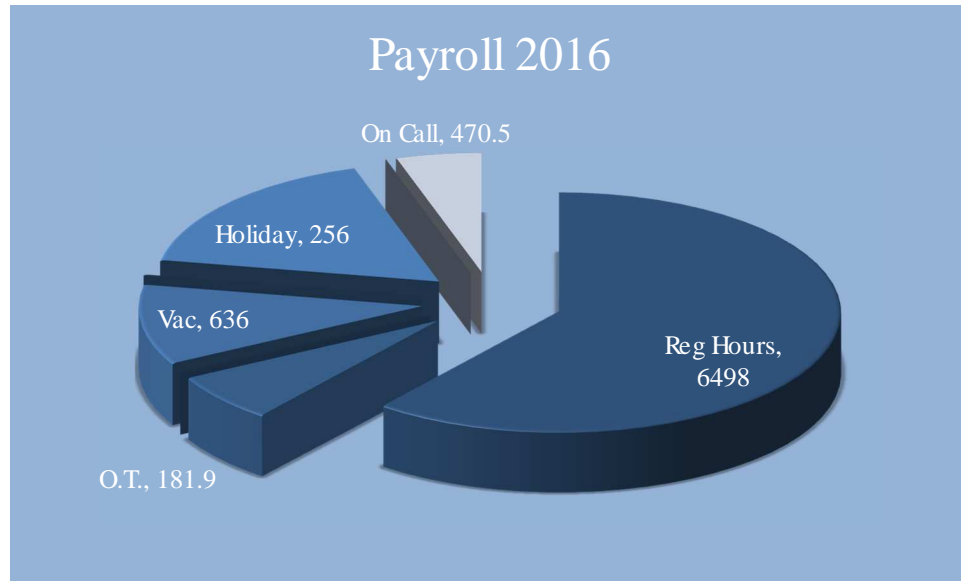
The City needs to move toward GIS (Geographical Information System) this would help us map our sanitary collection system and our distribution system. This would also help assist in a valve maintenance program.

We also need to start a SSEC (Sanitary sewer evaluation survey) this would help identify (I/I) inflow and infiltration, along with televising for leaking manholes, pipes and any cross connections.

Lift station generators, three of our lifts have stand by generators, Northfield has a towable that is capable of only running that location the remaining seven have a PTO driven generator that is towed behind a tractor.

Staff:

The Utility department has three operators, two that have all water and waste water licenses class 1 wastewater and class A water, and one that has class C water and class 3 wastewater. Along with one fully licensed Class 1/ Class A, supervisor.



First Chart reflects payroll hours for regular working hours, overtime, on call hours Etc.

Second chart reflects an average per month hours worked by job duties including vacation time

UTILITY OPERATIONS

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PERSONNEL SALARIES			
SALARIES	\$ 341,000.00	\$ 355,000.00	\$ 366,000.00
OVERTIME	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
RELATED EXPENDITURES			
HEALTH INSURANCE	\$ 65,000.00	\$ 76,000.00	\$ 80,000.00
TRAINING	\$ 500.00	\$ 500.00	\$ 500.00
TRAVEL EXPENSE			
UNIFORMS	\$ 2,000.00	\$ 2,100.00	\$ 2,000.00
CONTRACTUAL & COMMODITIES			
PROFESSIONAL FEES	\$ 55,000.00	\$ 60,000.00	\$ 75,000.00
ENGINEERING FEES	\$ 95,000.00	\$ 35,000.00	\$ 30,000.00
VEHICLE MAINTENANCE	\$ 4,000.00	\$ 4,000.00	\$ 3,500.00
BUILDING MAINTENANCE	\$ 15,000.00	\$ 15,000.00	\$ 35,000.00
MAINTENANCE OF TOWER	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
LIFT STATION MAINTENANCE	\$ 30,000.00	\$ 145,000.00	\$ 35,000.00
EQUIPMENT MAINT.	\$ 90,000.00	\$ 30,000.00	\$ 40,000.00
LAB SUPPLIES	\$ 9,500.00	\$ 10,000.00	\$ 12,000.00
MATERIAL PURCHASES	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
DUES & SUBSCRIPTIONS	\$ 550.00	\$ 550.00	\$ 650.00
TELEPHONE	\$ 28,000.00	\$ 20,000.00	\$ 12,000.00
ELECTRICITY	\$ 200,000.00	\$ 200,000.00	\$ 190,000.00
FUEL FOR BUILDING	\$ 12,000.00	\$ 11,000.00	\$ 10,000.00
GAS, OIL & GREASE	\$ 11,000.00	\$ 11,000.00	\$ 10,000.00
CHEMICALS	\$ 80,000.00	\$ 85,000.00	\$ 80,000.00
MISCELLANEOUS	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
PERMIT FEES	\$ 17,500.00	\$ 17,500.00	\$ 17,500.00
CAPITAL OUTLAY			
NEW EQUIPMENT	\$ 30,000.00	\$ -	\$ 17,000.00
INFRASTRUCTURE EXPENDITURE	\$ 30,000.00	\$ -	\$ -
TOTAL UTILITY OPERATIONS	\$ 1,163,550.00	\$ 1,125,150.00	\$ 1,063,650.00

UTILITY MAINTENANCE & ADMINISTRATION

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PERSONNEL SALARIES			
SALARIES	\$ 185,000.00	\$ 187,000.00	\$ 192,000.00
SALARIES, CLERICAL	\$ 114,000.00	\$ 115,500.00	\$ 118,851.00
OVERTIME	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
 RELATED EXPENDITURES			
HEALTH INSURANCE	\$ 75,000.00	\$ 87,000.00	\$ 93,000.00
UNIFORMS	\$ 2,500.00	\$ 2,650.00	\$ 3,000.00
 CONTRACTUAL & COMMODITIES			
PROFESSIONAL FEES/LOBBYING			\$ 100,000.00
UTILITY TAX	\$ 110,000.00	\$ 100,000.00	\$ 105,000.00
RENT	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
VEHICLE MAINTENANCE	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
STORM SEWER MAINTENANCE/CURBS	\$ 30,000.00	\$ 30,000.00	\$ 25,000.00
SANITARY SEWER MAINTENANCE	\$ 30,000.00	\$ 30,000.00	\$ 35,000.00
WATER MAIN MAINTENANCE	\$ 50,000.00	\$ 50,000.00	\$ 58,000.00
MATERIAL PURCHASES	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
OFFICE SUPPLIES	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
POSTAGE	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00
TELEPHONE	\$ 5,400.00	\$ 5,500.00	\$ 3,000.00
GAS, OIL & GREASE	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
 CAPITAL OUTLAY			
INFRASTRUCTURE EXPENDITURES			\$ 44,000.00
NEW EQUIPMENT/METERS	\$ 42,000.00	\$ 42,000.00	\$ 49,500.00
MISCELLANEOUS	\$ 1,500.00	\$ 2,000.00	\$ 2,000.00
 OPERATING TRANSFERS			
DONATIONS			\$ 10,000.00
TRANSFER OUT	\$ 18,713.00	\$ 18,713.00	\$ 10,000.00
CITY COUNCIL CONTINGENCY	\$ 39,351.00	\$ 68,871.00	\$ 109,211.00
 TOTAL UTILITY MAINTENANCE	\$ 795,964.00	\$ 831,734.00	\$ 1,050,062.00

WATER BOND FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PAYMENT			
PRINCIPAL AND INTEREST	\$ 391,750.00	\$ 388,250.00	\$ 355,000.00
TOTAL	\$ 391,750.00	\$ 388,250.00	\$ 355,000.00

SUMMARY WATER AND SEWER FUND

UTILITY OPERATIONS	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 1,163,550.00	\$ 1,125,150.00	\$ 1,063,650.00

DOLLAR CHANGE

(\$61,500.00)

-5%

UTILITY MAINTENANCE	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 795,964.00	\$ 831,734.00	\$ 1,050,062.00

DOLLAR CHANGE

\$218,328.00

26.25%

BOND PAYMENT

Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
\$ 391,750.00	\$ 388,250.00	\$ 355,000.00

DOLLAR CHANGE

(\$33,250.00)

-8.56%

SUMMARY WATER AND SEWER FUND

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 2,351,264.00	\$ 2,345,134.00	\$ 2,468,712.00

DOLLAR CHANGE

\$123,578.00

5.27%

DIAL A RIDE FUND REVENUE ESTIMATES

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
RIDERSHIP SALES	\$ -		
PACE SUBSIDY	\$ -		
LOCAL SHARE	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
GRANT			
TOTAL	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00

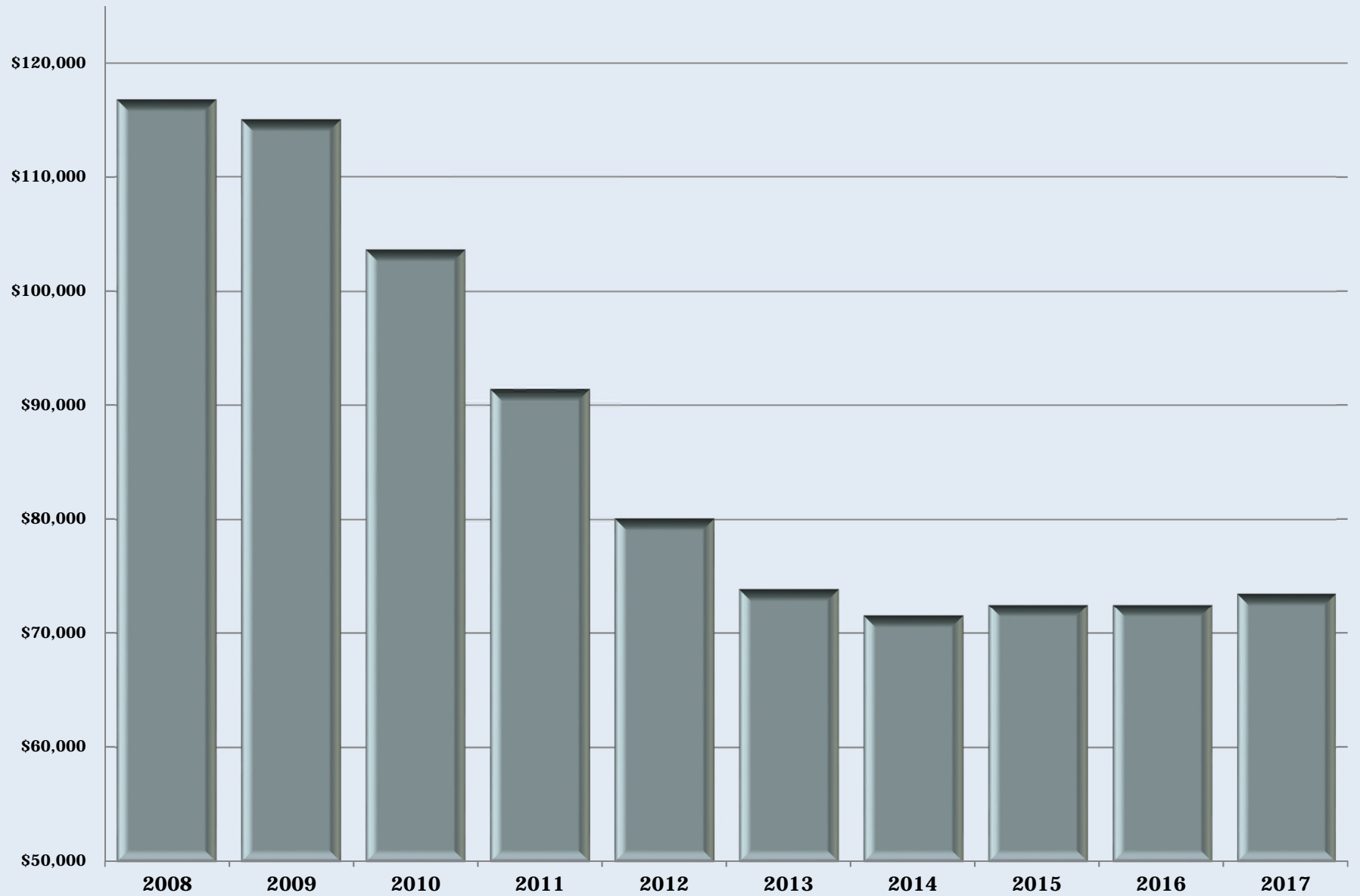
DIAL A RIDE

PERSONNEL			
SALARIES	\$ -		
RELATED EXPENDITURES			
HEALTH INSURANCE	\$ -		
FICA	\$ -		
CONTRACTUAL SERVICES			
VEHICLE MAINTENANCE	\$ -		
RADIO MAINTENANCE	\$ -		
COMMODITIES			
OFFICE SUPPLIES			
MATERIALS AND SUPPLIES	\$ -		
TELEPHONE	\$ -		
GAS,OIL,GREASE	\$ -		
PAYMENT OF CONTRACT	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
TOTAL	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00

SUMMARY DIAL A RIDE

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00

PROPERTY TAX PARKS



Memo

To: Mike Kelly, Mayor
David Nelson, City Administrator

From: Mike Clingsmith, Superintendent of Parks and Recreation

Date: 3/4/2017

Re: Budget, 2017-2018

Staff has incorporated the Red Cross swim lesson program into our existing lesson plan, this program change has been beneficial to both the students and the instructors. We will continue to evaluate, modify, and adapt the program to best meet the needs of the participants in our community.

The pool was scheduled to be open to the public for 79 days. Weather caused the pool to close early, or for the entire day, 13 times, 9 days for inclement weather and 4 days for mechanical issues. 110 pool passes were sold this summer residents purchased 92 family passes, 9 individual passes. Non-residents purchased 8 family passes and 1 individual pass. Family passes ranged from families with two members and up to eight members, the majority of family passes sold were for families with up to four members (72). The pool hosted 14 pool parties this past summer. Total attendance for the summer was 12,313, this is up from last year's total of 10,307

Total pool passes sold for the 2016 season: 110

	<u>Family</u>	<u>Individual</u>
<u>Resident</u>	92	9
<u>Non-Resident</u>	8	1

<u>Members on Family Pass</u>	<u>Resident</u>	<u>Non-Resident</u>
Up to: 4	66	6
<u>5</u>	15	
<u>6</u>	8	2
<u>7</u>	2	
<u>8</u>	1	

Program offerings this past year included: Zumba Softball workshops that were held at SportsCity Academy in Woodstock youth indoor golf lessons at Revolution Golf HD Horseback riding classes through Cripple Creek Ranch in Harvard an adult coed softball league and multiple contractual kid's athletic programs were offered through Sports R Us Will be working with the library to make use of their meeting room space for future programming.

The Travel Basketball program had a successful year with recruiting enough players to field three teams, no one from the seventh grade class tried out, resulting in not fielding a seventh grade team. Unable to find a coach for the 5th grade team, our 8th grade coach offered to help them out, the eighth grade coach does not have any kids or relatives on the team. Because of this, incentives to attract coaches are being looked into for next season. All of our teams in the Harvard program are playing in the Whitewater Travel League. The league changed the format for hosting games from hosting your own teams to hosting the entire grade level on game day. This change makes it cost prohibitive for Harvard to host any home games.

The Ice Rink is in its second year at the sand volleyball court and am still hearing complements for moving it. Users are pleased that they can drive by to see if its open, being able to park right next to the rink and able to use it at night. Parks staff did a nice job installing the new liner.

REVENUE ESTIMATES FOR PARK FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REAL ESTATE TAXES	\$ 71,535.00	\$ 72,500.00	\$ 73,225.00
BUILDING PERMITS			
DONATIONS	\$ 1,000.00	\$ 1,000.00	\$ -
PARK RENTALS	\$ 2,200.00	\$ 7,393.00	\$ 14,000.00
TRANSFER IN	\$ 34,665.00	\$ 34,927.00	\$ 25,500.00
GRANTS/BEST CIVIC			
PARK PROGRAMS	\$ 10,000.00	\$ 15,000.00	\$ 10,000.00
CONCESSIONS	\$ 500.00	\$ 500.00	\$ 100.00
INTEREST		\$ 250.00	\$ 400.00
AMUSEMENT TAX		\$ 7,500.00	\$ 8,000.00
MISCELLANEOUS/REIMBURSEMENT	\$ 2,500.00	\$ 2,500.00	\$ 1,500.00
CASH ON HAND			
TOTAL	\$ 122,400.00	\$ 141,570.00	\$ 132,725.00

REVENUE ESTIMATES FOR POOL

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
DAILY TICKETS	\$ 18,000.00	\$ 23,000.00	\$ 25,000.00
POOL PASSES	\$ 20,000.00	\$ 15,000.00	\$ 14,000.00
LESSONS	\$ 10,000.00	\$ 11,000.00	\$ 11,208.00
POOL PARTIES	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
CONCESSION STAND	\$ 10,000.00	\$ 9,000.00	\$ 10,000.00
DONATIONS			
MISCELLANEOUS			
TRANSFER IN	\$ 50,400.00	\$ 56,876.00	\$ 77,000.00
CASH ON HAND	\$ 26,850.00		
TOTAL	\$ 140,250.00	\$ 119,876.00	\$ 142,208.00

PARK FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
SALARIES			
PERSONNEL	\$ 78,000.00	\$ 79,800.00	\$ 82,000.00
RELATED EXPENDITURES			
HEALTH INSURANCE	\$ 6,500.00	\$ 7,200.00	\$ 8,100.00
CONTRACTUAL SERVICES			
MAINTENANCE OF GROUNDS	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
BUILDING MAINTENANCE	\$ 4,200.00	\$ 4,200.00	\$ 4,200.00
COMMODITIES			
MATERIAL PURCHASES	\$ 2,500.00	\$ 2,500.00	\$ 3,500.00
ELECTRICITY	\$ 13,000.00	\$ 12,000.00	\$ 12,000.00
FUEL FOR BUIDLINGS	\$ 1,500.00	\$ 1,500.00	\$ 1,125.00
OTHER			
MISCELLANEOUS	\$ 300.00	\$ 300.00	\$ 300.00
CONCESSIONS			
PARK PROGRAMS	\$ 5,400.00	\$ 10,000.00	\$ 7,500.00
WALK IN CENTER			
NEW EQUIPMENT	\$ 1,000.00	\$ 14,070.00	\$ 4,000.00
LAND ACQUISITION			
CONTIGENCY			
TO CAP IMP			
TOTAL	\$ 122,400.00	\$ 141,570.00	\$ 132,725.00

SUMMARY PARK FUND

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 122,400.00	\$ 141,570.00	\$ 132,725.00

DOLLAR CHANGE

(\$8,845.00)

-6.25%

SWIMMING POOL FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PERSONNEL			
SALARIES	\$ 63,430.00	\$ 71,417.00	\$ 73,798.00
RELATED EXPENDITURES			
TRAINING	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
CONTRACTUAL SERVICES			
POOL PAINTING	\$ 26,850.00		
MAINTENANCE	\$ 5,600.00	\$ 1,992.00	\$ 17,824.00
ADVERTISING	\$ 702.00	\$ 702.00	\$ 702.00
COMMODITIES			
POOL SUPPLIES	\$ 900.00	\$ 2,401.00	\$ 2,974.00
UTILITIES			
TELEPHONE	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00
ELECTRICITY	\$ 18,000.00	\$ 18,000.00	\$ 18,000.00
FUEL FOR BUIDLING	\$ 4,200.00	\$ 4,200.00	\$ 3,300.00
WATER			
CHEMICALS	\$ 11,835.00	\$ 12,199.00	\$ 12,845.00
CONCESSION STAND	\$ 4,000.00	\$ 4,000.00	\$ 5,500.00
OTHER			
MISCELLANEOUS	\$ 968.00	\$ 1,000.00	\$ 1,000.00
NEW EQUIPMENT	\$ 365.00	\$ 565.00	\$ 2,865.00
CONTINGENCY	\$ -		
TOTAL	\$ 140,250.00	\$ 119,876.00	\$ 142,208.00

SUMMARY SWIMMING POOL

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 140,250.00	\$ 119,876.00	\$ 142,208.00

DOLLAR CHANGE
\$22,332.00
18.63%

NISRA FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAX	\$ 38,152.00	\$ 38,714.00	\$ 39,000.00
EXPENDITURES			
PAYMENT TO NISRA	\$ 22,200.00	\$ 22,500.00	\$ 23,500.00
TRANSFER OUT TO PARKS	\$ 15,952.00	\$ 16,214.00	\$ 15,500.00
NISRA TOTALS	\$ 38,152.00	\$ 38,714.00	\$ 39,000.00

SUMMARY NISRA FUND

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 38,152.00	\$ 38,714.00	\$ 39,000.00

DOLLAR CHANGE

\$286.00

0.74%

REVENUE ESTIMATES FOR ROAD AND BRIDGE FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
TOWNSHIP PROPERTY TAX LEVY	\$ 71,000.00	\$ 71,000.00	\$ 71,000.00
REPLACEMENT TAX	\$ 12,000.00	\$ 13,000.00	\$ 13,000.00
SIDEWALK REIMBURSEMENTS	\$ -		
TRANSFER IN	\$ -		
GRANT	\$ -		
TOTAL	\$ 83,000.00	\$ 84,000.00	\$ 84,000.00

ROAD AND BRIDGE BUDGET

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
OTHER			
TRANSFER TO GENERAL FUND	\$ 82,000.00	\$ 84,000.00	\$ 84,000.00
MISCELLANEOUS/CURBS			
TOTAL	\$ 82,000.00	\$ 84,000.00	\$ 84,000.00

SUMMARY ROAD AND BRIDGE

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 82,000.00	\$ 84,000.00	\$ 84,000.00

DOLLAR CHANGE
\$0.00
0.00%

REVENUE ESTIMATES MOTOR FUEL TAX FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
ENTITLEMENT	\$ 225,000.00	\$ 225,000.00	\$ 225,000.00
GRANTS	\$ -		
INTEREST	\$ 1,200.00	\$ 1,200.00	\$ 1,000.00
CASH ON HAND	\$ -	\$ 108,800.00	\$ 39,000.00
TOTAL	\$ 226,200.00	\$ 335,000.00	\$ 265,000.00

MOTOR FUEL TAX FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
ENGINEERING	\$ 10,000.00	\$ 15,000.00	\$ 10,000.00
SIDEWALK PROGRAM			
CURB REPLACEMENT			
SALT	\$ 80,000.00	\$ 80,000.00	\$ 80,000.00
MAINTENANCE	\$ 136,200.00	\$ 240,000.00	\$ 175,000.00
INTEREST EXPENSE			
TOTAL	\$ 226,200.00	\$ 335,000.00	\$ 265,000.00

SUMMARY MOTOR FUEL TAX FUND

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 226,200.00	\$ 335,000.00	\$ 265,000.00

DOLLAR CHANGE

(\$70,000.00)

-20.90%

**CITY OF HARVARD ROAD PROGRAM
2017-2018**

FEET

FRONT STREET DIGGINS TO EASTMAN FRONT STREET JOHNSON TO RT 14	1,500.00
ADMIRAL DRIVE FROM RT 14 TO RIDGELANE	850.00
RIDGELANE FROM ADMIRAL DRIVE TO SOUTH PARK AVENUE	350.00
TOTAL	2,700

POLICE PROTECTION REVENUE ESTIMATES

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
PROPERTY TAXES	\$ 572,000.00	\$ 580,000.00	\$ 600,000.00
REIMBURSEMENT			
DUI FINES			
TOTAL	\$ 572,000.00	\$ 580,000.00	\$ 600,000.00

POLICE PROTECTION FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
OTHER			
TRANSFER TO GENERAL FUND	\$ 572,000.00	\$ 580,000.00	\$ 600,000.00
TOTAL	\$ 572,000.00	\$ 580,000.00	\$ 600,000.00

SUMMARY POLICE PROTECTION

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 572,000.00	\$ 580,000.00	\$ 600,000.00

DOLLAR CHANGE

\$20,000.00

3.50%

POLICE PENSION FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES	\$ 461,000.00	\$ 463,000.00	\$ 500,000.00
REPLACEMENT TAX	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
TOTAL	\$ 491,000.00	\$ 493,000.00	\$ 530,000.00

EXPENDITURES			
PENSION PAYMENTS	\$ 491,000.00	\$ 493,000.00	\$ 530,000.00
TOTAL	\$ 491,000.00	\$ 493,000.00	\$ 530,000.00

SUMMARY POLICE PENSION

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 491,000.00	\$ 493,000.00	\$ 530,000.00

DOLLAR CHANGE
\$37,000.00
7.51%

INSURANCE FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES	\$ 68,000.00	\$ 68,000.00	\$ 71,000.00
TRANSFER IN	\$ 163,000.00	\$ 153,000.00	\$ 144,000.00
TOTAL	\$ 231,000.00	\$ 221,000.00	\$ 215,000.00

EXPENDITURES			
INSURANCE, WORKMAN'S COMP	\$ 146,000.00	\$ 142,000.00	\$ 134,000.00
UNEMPLOYMENT, AND PROPERTY	\$ 82,000.00	\$ 79,000.00	\$ 81,000.00
TRANSFER TO CORP. GEN FUND			
TOTAL	\$ 228,000.00	\$ 221,000.00	\$ 215,000.00

SUMMARY INSURANCE			
TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 231,000.00	\$ 221,000.00	\$ 215,000.00

DOLLAR CHANGE

(\$6,000.00)
-2.60%

FICA FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES	\$ 87,600.00	\$ 118,000.00	\$ 130,000.00
TRANSFER IN	\$ 200,000.00	\$ 177,000.00	\$ 184,000.00

EXPENDITURES

PAYMENT FOR FICA	\$ 287,600.00	\$ 295,000.00	\$ 314,000.00
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IMRF FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES	\$ 78,350.00	\$ 105,000.00	\$ 106,000.00
REPLACEMENT TAXES	\$ 35,000.00	\$ 37,000.00	\$ 37,000.00
TRANSFER IN	\$ 155,000.00	\$ 128,000.00	\$ 117,000.00

EXPENDITURES

PAYMENT FOR PENSION	\$ 268,350.00	\$ 270,000.00	\$ 260,000.00
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IMRF TOTALS

SUMMARY PENSIONS

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 555,950.00	\$ 565,000.00	\$ 574,000.00

DOLLAR CHANGE**\$9,000.00****1.59%**

CITY OF HARVARD DEBT PAYMENTS

<u>C.O.H - NOTES PAYABLE</u>						2017-2018	2017-2018	2017-2018	
	<u>BANK</u>	<u>ACCT. #</u>	<u>LOAN #</u>	<u>DUE DATES</u>	<u>Bond Amount</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
Line of Credit	The HSB		122-459	Matures 2/22	\$ 1,050,000.00	-	-	-	
Capital Improvement - City Hall	Castle Bank	9005773	905773	March, June, Sept, Dec (30th)	\$ 650,000.00	\$ 480,243.58	\$ 18,667.87	\$ 498,911.45	Balloon 2018
T.I.F. - Downtown	Amalgamated	4878	2012A	January, July (15th)	\$ 3,105,000.00	\$ 330,000.00	\$ 75,995.00	\$ 405,995.00	
T.I.F. #2 - Industrial Park	Amalgamated		2016B	January, July (15th)	\$ 2,630,000.00	\$	\$ 74,710.00	\$	
	Amalgamated		2012B	January, July (15th)	\$ 2,290,000.00	\$ 145,000.00	\$ 53,585.00	\$ 198,585.00	
T.I.F. #3 - South	The HSB	9006192		January, July (15th)	\$ 600,000.00	\$	\$ 21,043.75	\$	
SS#1 - Park Pointe	Castle Bank	9007245	2030041	January, July (1st)	\$ 510,000.00	\$ 37,241.19	\$ 3,324.03	\$ 40,565.22	
SS#2 - Park Pointe	Castle Bank	9007261	2030061	January, July (1st)	\$ 438,900.00	\$ 31,763.79	\$ 5,022.86	\$ 36,786.65	
SS#3 - Shadow Creek	Amalgamated	9007288	3839	January, July (1st)	\$ 940,000.00	\$ 60,000.00	\$ 9,457.50	\$ 69,457.50	
SS#4 - Park Pointe	US Bank	9007296	2442-1	February, August (1st)	\$ 315,000.00	\$ 30,000.00	\$ 10,200.00	\$ 40,200.00	
SS#5 - Shadow Creek	Amalgamated	1853915005	3915	February, August (1st)	\$ 1,450,000.00	\$ 100,000.00	\$ 31,215.00	\$ 131,215.00	
Harvard Library/Rec 2011	Amalgamated	1854537001	2011B	June, December (1st)	\$ 2,075,000.00	\$ 285,000.00	\$ 11,400.00	\$ 296,400.00	
Water/Sewer Bonds	Amalgamated	2006	3890	May, November (1st)	\$ 1,700,000.00	\$ 90,000.00	\$ 41,112.50	\$ 131,112.50	
Water/Sewer Bonds	Amalgamated		2011A	June, December (1st)	\$ 645,000.00	\$ 90,000.00	\$ 6,930.00	\$ 96,930.00	
Water/Sewer Bonds	Amalgamated		2016A	May, November (1st)	\$ 1,125,000.00	\$ 105,000.00	\$ 20,522.50	\$ 125,522.50	

DEBT SERVICE FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES	\$ 301,000.00	\$ 298,200.00	\$ 295,000.00

EXPENDITURES

LIBRARY/ POOL PRINCIPAL	\$ 151,000.00	\$ 149,100.00	\$ 147,500.00
LIBRARY/ POOL INTEREST	\$ 150,000.00	\$ 149,100.00	\$ 147,500.00
TOTAL	\$ 301,000.00	\$ 298,200.00	\$ 295,000.00

SUMMARY DEBT SERVICE FUND

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 301,000.00	\$ 298,200.00	\$ 295,000.00

DOLLAR CHANGE

(\$3,200.00)
-1.07%

AUDIT FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES	\$ 28,000.00	\$ 32,000.00	\$ 40,000.00
EXPENDITURES			
TRANSFER TO CORP GEN.	\$ 28,000.00	\$ 32,000.00	\$ 40,000.00
TOTAL	\$ 28,000.00	\$ 32,000.00	\$ 40,000.00

DOLLAR CHANGE

\$8,000.00
25.00%

LIBRARY FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES	\$ 228,000.00	\$ 231,000.00	\$ 234,465.00
REPLACEMENT TAX	\$ 13,000.00	\$ 13,000.00	\$ 13,000.00
OTHER			
FICA/IMRF LEVY	\$ 35,000.00	\$ 33,390.00	\$ 33,890.00
CASH	\$ 50,000.00	\$ 50,000.00	\$ 30,000.00
TOTAL	\$ 326,000.00	\$ 327,390.00	\$ 311,355.00
EXPENDITURES			
PERSONNEL			
SALARY	\$ 169,000.00	\$ 172,000.00	\$ 169,000.00
FICA/MEDICARE	\$ 13,000.00	\$ 13,290.00	\$ 13,290.00
IMRF/EXPENSE	\$ 22,000.00	\$ 20,100.00	\$ 20,600.00
HEALTH INSURANCE	\$ 35,000.00	\$ 45,000.00	\$ 42,000.00
UNEMPLOYMENT	\$ 500.00	\$ 500.00	\$ 250.00
MATERIALS			
BOOKS/PERIODICALS			
REFERENCE PRINT			
AUDIO BOOKS			
ELECTRONIC RESOURCES			
OPERATING EXPENSE			
EQUIPMENT			
FURNITURE			
BUILDING & GROUNDS MAINT.	\$ 26,000.00		
EQUIPMENT MAINTENANCE			
MISCELLANEOUS			
SUPPLIES/MAINTENANCE			
SUPPLIES/OFFICE			
TELEPHONE	\$ 11,500.00	\$ 16,800.00	\$ 9,000.00
UTILITIES	\$ 500.00	\$ 500.00	\$ 450.00

LIBRARY FUND

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
ADMINISTRATION			
PROFESIONAL FEES			
MILEAGE			
CONTRACT SERVICES	\$ 12,000.00	\$ 24,800.00	\$ 27,365.00
BOARD EXPENSE			
DUES			
ADULT PROGRAMMING			
YOUTH PROGRAMMING			
PUBLIC INFORMATION			
STAFF DEVELOPMENT	\$ -		
TECHNOLOGY CHARGES	\$ 6,500.00	\$ 4,400.00	\$ 4,400.00
CASH RESERVE	\$ 30,000.00	\$ 30,000.00	\$ 25,000.00
TOTAL	\$ 326,000.00	\$ 327,390.00	\$ 311,355.00

SUMMARY LIBRARY

TOTAL	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 326,000.00	\$ 327,390.00	\$ 311,355.00

DOLLAR CHANGE

(\$16,035.00)

-4.90%

REVENUE SUMMARY FISCAL YEAR 2017-2018

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
GENERAL FUND	\$ 4,989,350.00	\$ 5,124,000.00	\$ 5,216,110.00
WATER AND SEWER FUND	\$ 2,337,664.00	\$ 2,343,634.00	\$ 2,464,712.00
SPECIAL REVENUE FUNDS	\$ 1,863,102.00	\$ 2,118,560.00	\$ 2,168,933.00
LIBRARY FUND	\$ 326,000.00	\$ 327,390.00	\$ 311,355.00
BOND PROCEEDS			
CASH ON HAND	\$ 71,850.00	\$ 153,800.00	\$ 81,000.00
GRANTS	\$ 7,500.00	\$ 15,500.00	\$ 8,000.00
TOTAL REVENUE	\$ 9,595,466.00	\$ 10,082,884.00	\$ 10,250,110.00

BUDGET SUMMARY FISCAL YEAR 2017-2018

TOTAL BUDGET	\$ 9,281,566.00	\$ 9,755,494.00	\$ 9,938,755.00
TOTAL LIBRARY BUDGET	\$ 326,000.00	\$ 327,390.00	\$ 311,355.00
GRAND TOTAL BUDGET	9,607,566.00	\$ 10,082,884.00	\$ 10,250,110.00

TOTAL	SUMMARY TOTAL BUDGET		
	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
	\$ 9,607,566.00	\$ 10,082,884.00	\$ 10,250,110.00

DOLLAR CHANGE
\$183,261.00
1.82%

TIF BUDGETS

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAXES DOWNTOWN	\$ 73,500.00	74,500.00	77,000.00
INTEREST DOWNTOWN		\$ 350.00	\$ -
TRANSFER FROM CORP GEN TO DOWNTOWN	\$ 95,000.00	150,000.00	315,000.00
PROPERTY TAXES INDUSTRIAL	\$ 229,363.00	\$ 240,000.00	\$ 230,000.00
INTEREST INDUSTRIAL		\$ 500.00	\$ 2,500.00
PROPERTY TAXES SOUTH	\$ 139,607.00	\$ 142,000.00	\$ 110,000.00
INTEREST SOUTH		750.00	1,500.00
BOND PROCEEDS DOWNTOWN			
BOND PROCEEDS INDUSTRIAL			
BOND PROCEEDS SOUTH			
TOTAL	\$ 537,470.00	\$ 608,100.00	\$ 721,000.00
EXPENDITURES			
DEBT SERVICE			
DOWNTOWN	\$ 183,370.00	297,000.00	392,000.00
INDUSTRIAL	\$ 259,460.00	\$ 287,000.00	\$ 232,500.00
SOUTH	\$ 47,800.00	94,947.00	-
PLANNING STUDIES			
DOWNTOWN			
INDUSTRIAL			
SOUTH			
CONSTRUCTION PROJECTS			
DOWNTOWN			
INDUSTRIAL			
SOUTH			
TOTAL EXPENSE	490,630.00	678,947.00	624,500.00

SSA BUDGETS

	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018
REVENUE			
PROPERTY TAX			
SSA #1	\$ 40,566.00	\$ 40,566.00	\$ 40,566.00
SSA #2	36,721.00	36,853.00	36,853.00
SSA #3	\$ 66,777.50	\$ 72,233.00	\$ 69,457.50
SSA #4	\$ 38,500.00	\$ 42,000.00	\$ 40,200.00
SSA #5	\$ 129,450.86	\$ 125,400.00	\$ 131,215.00
TOTAL	312,015.36	317,052.00	318,291.50

EXPENDITURES

DEBT SERVICE			
SSA #1	\$ 40,566.00	40,566.00	40,566.00
SSA #2	\$ 36,721.00	\$ 36,853.00	\$ 36,853.00
SSA #3	\$ 66,777.50	72,233.00	69,457.50
SSA #4	\$ 38,500.00	\$ 42,000.00	\$ 40,200.00
SSA #5	\$ 129,450.86	125,400.00	131,215.00
TOTAL	\$ 312,015.36	317,052.00	318,291.50

CONTINGENCY**REVENUE**

MISCELLANEOUS	1,200,000.00	1,200,000.00	\$ 1,200,000.00
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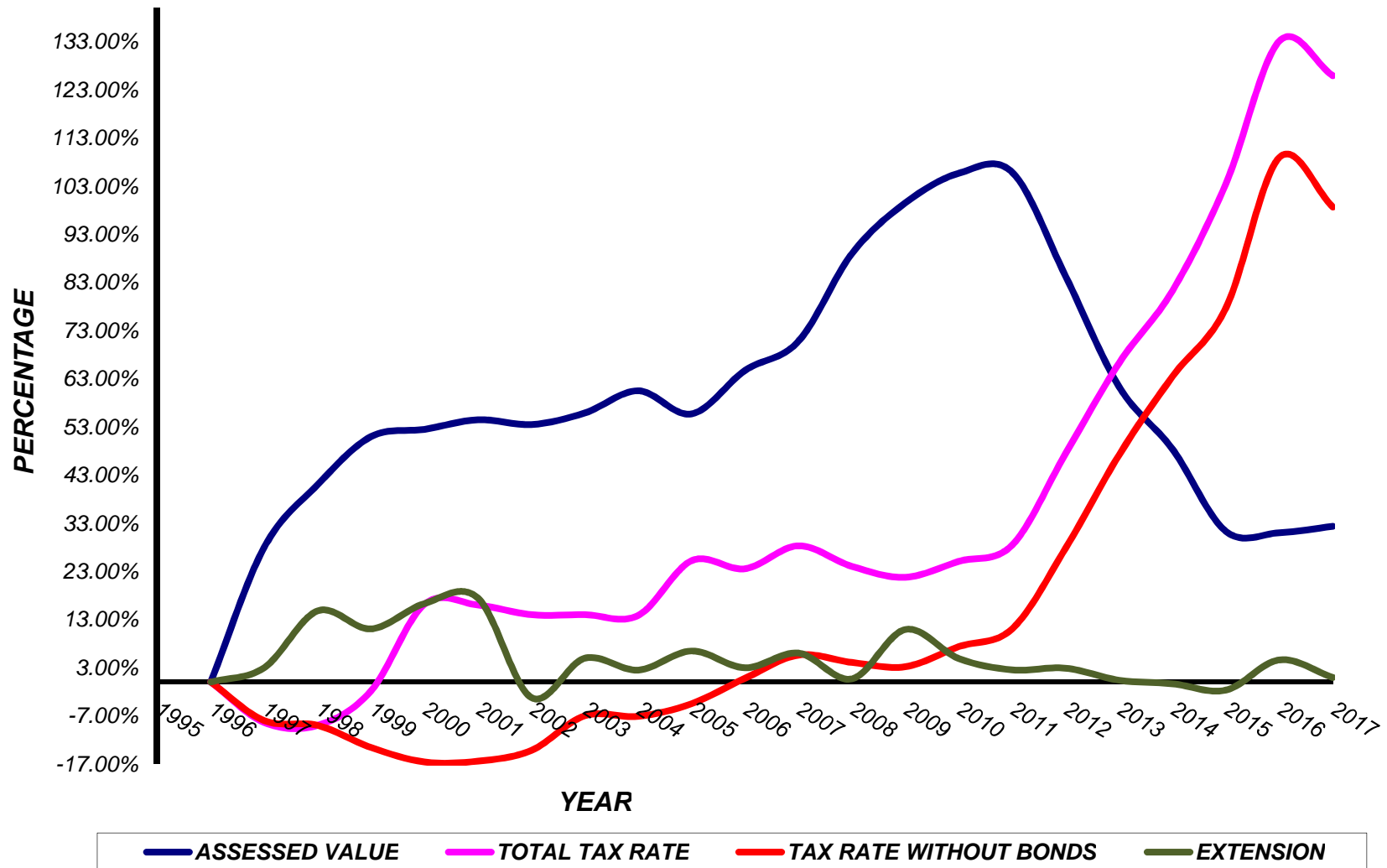
EXPENDITURES

CITY COUNCIL APPROVED	1,200,000.00	1,200,000.00	\$ 1,200,000.00
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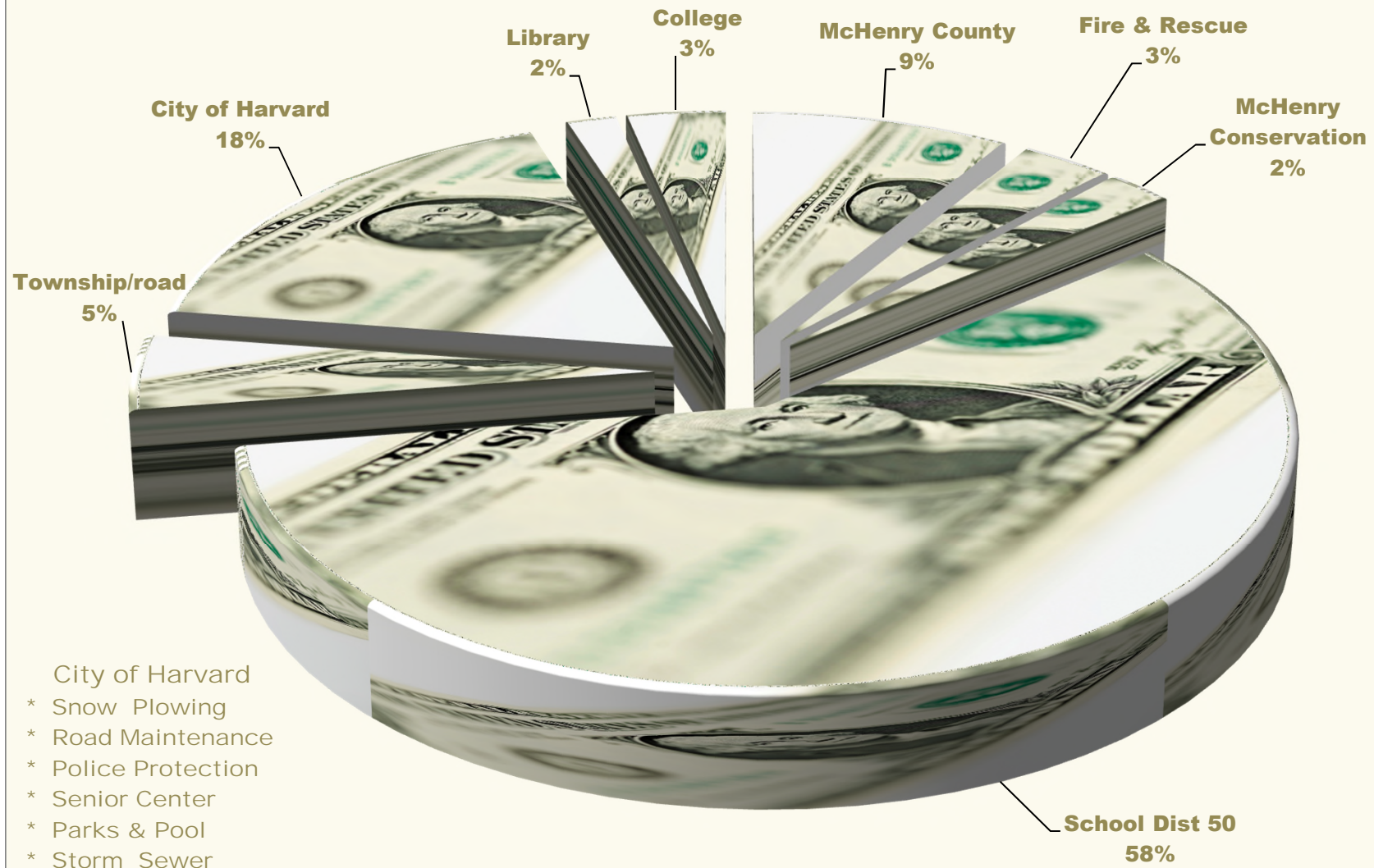
NEW EQUIPMENT, BUILDING MAINTENANCE AND PROJECT LIST

TWO POLICE CARS AND EQUIPMENT	\$	86,000.00
TWO 11 FOOT SNOW PLOWS		24,000.00
1/2 TON PICK UP TRUCK	\$	20,000.00
NEW WEB SITE	\$	7,500.00
FENCE AND PARKING LOT LIGHTS CITY HALL	\$	12,500.00
AIR CONDITIONER CONTROLS CITY HALL	\$	12,500.00
NEW OUTDOOR LIGHTING UTILITY DEPT.	\$	11,000.00
GEAR BOX FOR WWTP	\$	12,000.00
WATER METERS	\$	42,000.00
NEW PUMPS SWIMMING POOL	\$	8,000.00
-	\$	235,500.00

CITY OF HARVARD TAX RATE



PROPERTY TAX BILL



PROPERTY TAX 2017-2018

